

RESIDENTIAL AND CORRECTIONAL FACILITIES

Section 985.441 of the Florida Statutes (2006) directs the juvenile courts to commit an adjudicated youth to one of the five restrictiveness levels based on the nature of the offense, security concerns and treatment issues. Within the restrictiveness level chosen by the juvenile court, DJJ personnel choose a specific program to best meet the treatment and security needs of the youth. Program types include but are not limited to: mental health programs, substance abuse programs, dual diagnosis programs, sex offender programs, and gender-specific programs. Residential programs with specialized beds receive funding from one or more of the following five sources:

- Residential Substance Abuse Treatment (RSAT): Funding for RSAT Programs is provided by the Florida Department of Law Enforcement (FDLE) through a U.S. Department of Justice Residential Substance Abuse Treatment for State Prisoners grant. Programs receive \$25.00 per day, per bed in addition to the DJJ contracted per diem rate.
- Residential Substance Abuse Treatment Overlay Services (RSAT Overlay): Funding for RSAT Overlay Services is provided by state general revenue. Programs receive \$30.00 per day, per bed in addition to the DJJ contracted per diem rate.
- Intensive Mental Health Services: Funding for Intensive Mental Health Services is provided by state general revenue. Programs receive a higher daily per diem rate, ranging from \$130-\$150 per day, per bed. These programs are designed for youth with serious to severe symptoms of mental health disorders, developmental disorders, and for juvenile sex offenders who are in need of a more intensive specialized treatment regimen.
- Mental Health Overlay Services (MHOS): Funding for Mental Health Overlay Services in programs is provided by state general revenue. Programs receive \$35.00 per day, per bed in addition to the DJJ contracted per diem rate.
- Behavioral Health Overlay Services (BHOS): Funding for Behavioral Health Overlay Services is provided by Medicaid and the Agency for Health Care Administration. Eligible moderate-risk residential programs receive \$35.00 per day, per bed in addition to the DJJ contracted per diem rate.

Program Evaluation

Quality Assurance Performance

Any Department program, contracted or operated by DJJ and governed by quality assurance standards that fails to meet the minimum levels of performance of any standard in the quality assurance process, is placed on Conditional Status. Conditional Status triggers corrective action plans, intensive monitoring, and technical assistance until the program's performance is improved. Corrective action plans must be completed within thirty calendar days of publication of a Quality Assurance (QA) report and must include, at minimum, the following:

- Identification of the deficiency documented in the QA report
- Identification of tasks necessary to correct the deficiency
- Identification of persons responsible for completing the tasks
- Periodic progress reports
- Target dates for completion

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The following table provides a listing, by judicial circuit, of all residential programs placed on Conditional Status in 2007.

Residential Programs on Conditional Status in 2007

Name	Provider	Program Type
Bowling Green Juvenile Residential Facility ¹	Global Youth Services	Moderate Risk Male
Program ¹	Global Youth Services	Substance Abuse Female
Brevard Group Treatment Home	Center for Drug Free Living, Inc.	Low Risk Male
Britt Halfway House ¹	State Operated Residential - Central Region	Moderate Risk Male
Broward Intensive Halfway House	State Operated Residential - South Region	High Risk Male
Camp E-Kel-Etu	Eckerd Youth Alternatives, Inc.	Moderate Risk Male
Dade Group Treatment Home	Miami River of Life	Low Risk Male
Dove Academy	Twin Oaks Juvenile Development, Inc.	Moderate Risk Female
Duval Halfway House	State Operated Residential - North Region	Moderate Risk Male
Eckerd Academy	Eckerd Youth Alternatives, Inc.	Low Risk Male
Eckerd Challenge	Eckerd Youth Alternatives, Inc.	Moderate Risk Male
Eckerd Intensive Halfway House	Eckerd Youth Alternatives, Inc.	Moderate Risk Male
Eckerd Youth Development Center	Eckerd Youth Alternatives, Inc.	High Risk Male
Florida Environmental Institute	Associated Marine Institute	Moderate Risk Male
Greenville Academy	Twin Oaks Juvenile Development, Inc.	Moderate Risk Male
Impact Halfway House ¹	Gateway Community Services, Inc.	Moderate Risk Male
Program ¹	Three Springs, Inc.	Sex Offender High Risk Male
Oaks Juvenile Residential Facility	Stewart-Marchman Center, Inc.	Moderate Risk Male
Okaloosa Halfway House	Youth Services International, Inc.	Moderate Risk Male
Okaloosa Intensive Halfway House	Youth Services International, Inc.	High Risk Male
Palm Beach Juvenile Correctional Facility	Youth Services International, Inc.	High Risk Male
Pines Juvenile Residential Facility	Stewart Marchman Center	Moderate Risk Female
Price Halfway House	State Operated Residential - Central Region	Moderate Risk Male
San Antonio Boys Village	San Antonio Boys Village, Inc.	Moderate Risk Male
South Pines Academy	Psychotherapeutic Services of Florida	Moderate Risk Male
Space Coast Marine Institute	Associated Marine Institute	Moderate Risk Male
Union Juvenile Residential Facility	Three Springs, Inc.	Moderate Risk Male
Vision Quest - Bluewater	Vision Quest	Moderate Risk Female
Vision Quest - Warrington	Vision Quest	Low Risk Female
White Foundation Family Homes	The Henry & Rilla White Youth Foundation, Inc.	Low Risk Male/Female

¹ Programs placed on conditional status at the time of the review; however, corrective action was taken and the program has since been removed from conditional status.

Outcome Evaluation Performance

Program outputs and outcomes, including total releases, the percentage of youth adjudicated for offenses committed during placement (ODP), number of completions and completion rates, demographic characteristics, average length of stay, post-commitment services and recidivism rates, are presented for each commitment program that released youth within FY 2005-06. Fiscal year 2005-06 data are presented so that it is possible to track recidivism for one year ending June 30, 2007. Summary data are presented in this chapter by individual program organized by program type and region.

During FY 2005-06, there were a total of 9,251 releases from residential commitment programs. The rate of offenses during placement was 6%; indicating approximately 1 in 17 youth are adjudicated for an offense that occurred while in a commitment program.

Characteristics of the youth served in residential commitment varied by program and by restrictiveness level. For example, the average age at admission for youth increases as the restrictiveness level increases: 15.8 years for low-risk programs, 16.2 years for moderate-risk programs, 16.5 years for high-risk programs, and 16.9 years for maximum-risk programs. The extent and seriousness of youth's delinquency histories (as measured by the Average Prior Seriousness Index) also varied by restrictiveness level from 12.3 for youth completing low-risk restrictiveness programs, to 42.4 for youth completing maximum-risk programs.

Overall, 39% of youth who completed their residential program recidivated within one year after their return to the community. The recidivism rate varied little by restrictiveness level, from 39% for low- and moderate-risk programs to 33% for maximum-risk programs. Statewide, recidivism rates for residential commitment programs have remained about the same over the past five years with a slight drop from 41% in FY 2001-02 to 39% in FY 2005-06.

The data reflected that youth who recidivated had more extensive delinquency histories than non-recidivists. Male youth recidivated at higher rate than females, and black youth recidivated at higher rates than white youth. Recidivism rates declined steadily with age which explains, in part, the lower recidivism rates for maximum-risk programs.

In examining the time it takes for re-offending to occur, a consistent pattern has been observed over the last decade. The data demonstrate that if youth are going to recidivate within the first year, more than half will be rearrested within the first four months following program release. Among committed youth who recidivated in FY 2005-06, the majority (54%) were re-arrested by the end of the fourth month and 80% were re-arrested by the end of the seventh month.

Youth completing commitment programs spent between 4 and 18 months in a program, depending on restrictiveness level. The average length of stay increased by approximately four months with each increase in restrictiveness level. There was no difference in the average length of stay between recidivists and non-recidivists.

Program Accountability Measures (PAM) Performance

The 2007 Program Accountability Measures (PAM) presents program recidivism and cost effectiveness rankings for all residential facilities in Florida with 15 or more completions during the one-year period between July 1, 2005 and June 30, 2006 (recidivism is then tracked through June 30, 2007). Results of this year's PAM analyses illustrate that PAM scores, comparing expected recidivism to actual recidivism performance, generally improved. Sixteen residential commitment programs, representing 11.6% of the 138 facilities evaluated, had PAM scores of 80 or higher, representing a decrease of 27% over the number of programs scoring at this level last year. Proportions of all male and female residential commitment programs ranked as Effective or Highly Effective were 31% for male programs and 21% for female programs.

On average, PAM scores were somewhat higher for programs serving males than those serving female youth. Low-risk male residential facilities had an average PAM score of 72, compared to 67 for similar restrictiveness level programs serving females. Only one (25%) female low-risk residential programs were rated as Effective or Highly Effective relative to recidivism effectiveness, while two (17%) of the male low-risk facilities ranked at this level. Most low-risk residential programs were classified as Low Cost (75% of the female programs and 67% of the male low-risk facilities).

Proportions of male and female moderate-risk programs ranked as Effective or Highly Effective were 30% for male programs and 21% for female programs. This finding compares to 17% of female high-risk programs scoring in the Effective or Highly Effective range, and 34% of the high-risk facilities serving males rating in one of these two categories. Moderate-risk and high-risk programs were generally more expensive than low-risk residential facilities.

Maximum-risk residential programs serve only a male population. The average recidivism rate among youth released from these two programs was 29.7, with both of the maximum-risk programs in the state ranking in the Effective or Highly Effective range. Given the necessary security measures and longer lengths of stay for these programs, it is not surprising to find that both maximum-risk facilities were rated as High Cost.

RESIDENTIAL AND CORRECTIONAL FACILITIES

LOW-RISK RESIDENTIAL PROGRAMS

Low-risk residential programs begin the continuum of residential commitment programs within the Department of Juvenile Justice. Youth assessed and classified for placement in programs at this level represent a low-risk to themselves and to public safety. Although low-risk residential programs are designed for first-time commitments to the Department, some youth may have a juvenile record that includes one commitment for a third degree felony or a misdemeanor with an associated residential placement.



In FY 2006-07, 1,209 youth received services by low-risk residential programs and 911 youth completed services the previous year.

Of those youth who received services within FY 2006-07:

- 78% were male
- 60% were non-white.
- 62% were 15 to 17 years of age.



- Programs within the low-risk restrictiveness level are not physically secure, but provide security sufficient to ensure safety of youth and staff. Youth attend public school in some program models.
- Youth placed in low-risk residential placement are generally offenders whose most serious current offense is a misdemeanor or a third degree felony.
- Youth classified for low-risk residential placement have usually performed unsuccessfully in prevention, diversion, or probation programs.
- At the time of this report there were 9 low-risk residential programs in operation in the state.

Profile of Youth

The following tables provide demographic data taken from the Department's Juvenile Justice Information System. Profile data are based on the number of youth, unduplicated, who were provided services offered by the Residential programs areas during FY 2006-07.

LOW-RISK RESIDENTIAL PROGRAMS

Low-Risk Residential Programs

	AGE					Youth Served
	0-7	8 - 11	12 - 14	15 - 17	18+	
Statewide	0	10	398	750	51	1,209
Percentage	0%	1%	33%	62%	4%	100%

	GENDER/RACE						Youth Served
	Male			Female			
	White	Black	Other	White	Black	Other	
Statewide	367	572	8	114	147	1	1,209
Percentage	30%	47%	1%	9%	12%	0%	100%

Program Listing by Judicial Circuit

The following tables provide a listing of the nine low-risk residential programs that are currently in operation. The column on the far right denotes any additional specialized services the program is funded to provide. These data are based on the October 2007 Juvenile Justice Information System capacity report. Not all programs referenced here will be reported in the program evaluation section below, as they may have had no releases for FY 2005-06.

Low-Risk Residential Listings by Judicial Circuit

Circuit	County	Program Name	Contract Provider	Total Beds	Specialized Beds & Funding Source
Female					
19	Okeechobee	Vision Quest - Warrington	Vision Quest	62	62 BHOS
Subtotal				62	
Male					
2	Leon	Seminole Work and Learn Center	Youthtrack, Inc./Rescare	24	None
5	Hernando	Withlacoochee Juvenile Residential Facility ¹	Three Springs, Inc.	20	None
8	Levy	Forestry Youth Academy	Department of Agriculture & Consumer Services	40	None
9	Orange	Eckerd Academy	Eckerd Youth Alternatives, Inc.	50	46 BHOS
11	Miami-Dade	Dade Group Treatment Home	Miami River of Life, Inc.	10	None
12	DeSoto	Peace River Outward Bound	Outward Bound Discovery	35	None
18	Brevard	Brevard Group Treatment Home	Center for Drug Free Living, Inc.	30	30 BHOS
Subtotal				209	
Female/ Male					
4	Duval	White Foundation Family Homes	The Henry & Rilla White Youth Foundation, Inc.	44	44 BHOS
4	Duval	Project STEP I and II	Outward Bound Discovery	33	None
Subtotal				77	
Low-Risk Residential Programs				348	

Bed capacities based on the October 2007 JJIS bed capacity - all beds are subject to change.

¹ These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

Program Evaluation

Low-risk residential programs are evaluated through the Department's quality assurance process following a set of standards developed specifically for residential programs. Standards are based on the criteria set by national standards, state policy, and Florida Statutes. The Outcome Evaluation Performance and Program Accountability Measures Performance provide information on recidivism, cost, and effectiveness.

Quality Assurance Performance

The following table ranks the low-risk residential programs based on their 2007 QA performance score. The Seminole Work and Learn Center received the highest performance rating with a 78%.

Residential QA Performance Rankings

Ranking	Circuit	County	Program Name	Specialized Beds ¹	QA Score
Low-Risk Residential Programs					
1	2	Leon	Seminole Work and Learn Center	None	78%
2	8	Levy	Forestry Youth Academy	None	77%
3	12	DeSoto	Peace River Outward Bound	None	73%
4	4	Duval	White Foundation Family Homes	Specialized Beds	67%
5	18	Brevard	Brevard Group Treatment Home	Specialized Beds	65%
5	11	Miami-Dade	Dade Group Treatment Home	None	65%
6	19	Okeechobee	Vision Quest - Warrington	Specialized Beds	61%
7	9	Orange	Eckerd Academy	Specialized Beds	60%
8	5	Hernando	Withlacoochee Juvenile Residential Facility ²	None	49%
-	4	Duval	Project STEP I and II ³	None	-

¹ Programs with specialized beds receive funding from one or more of the following sources: RSAT, IMHS, MHOS, or BHOS (refer to the residential chapter for full descriptions).

² These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

³ This program was slated to close and did not receive a QA review.

LOW-RISK RESIDENTIAL PROGRAMS

Outcome Evaluation Performance

Program profile summaries and outcomes, including total releases, the percentage of youth adjudicated for offenses committed during placement (ODP), number of completions and completion rates, demographic characteristics, average length of stay, post commitment services and recidivism rates, are presented in the following table. Program profile summaries and outcomes are based on the number of youth who completed a low-risk residential program in FY 2005-06.

Low-Risk Residential: Program Profile Summaries and Outcomes on Youth Completions FY 2005-2006

Program Name	Completions										
	Total Releases	Percent ODP ¹	Total		Percent Male	Percent Black	Percent Hispanic	Average Age at Admission	Average Prior Seriousness Index	Average Length of Stay	Recidivism Rate
			N ³	Percent							
Female											
First Step Adolescent Services Group Treatment Home ²	24	17%	16	67%	0%	38%	6%	15.0	10.5	151	25%
Project STEP II - Female	62	0%	58	94%	0%	52%	3%	16.6	9.1	31	19%
Vision Quest - Warrington	133	0%	123	92%	0%	62%	7%	15.5	8.9	161	24%
White Foundation Family Homes - Female ²	25	16%	21	84%	0%	71%	10%	15.5	7.7	120	48%
Subtotal	244	3%	218	89%	0%	58%	6%	15.7	8.9	122	25%
Male											
Blackwater Short Term Offender Program ²	50	4%	45	90%	100%	71%	2%	16.8	14.7	132	53%
Brevard Group Treatment Home	41	17%	40	98%	100%	60%	10%	13.4	17.1	159	58%
<i>Dade Group Treatment Home</i>	16	13%	10	63%	100%	70%	0%	13.2	22.1	245	70%
Eckerd Academy	67	10%	63	94%	100%	51%	19%	15.5	14.9	265	49%
Escambia River Outward Bound ²	86	9%	73	85%	100%	62%	3%	15.6	11.3	128	45%
Forestry Youth Academy	39	18%	27	69%	100%	30%	7%	16.8	18.0	342	26%
Jonathan Dickinson Short Term Offender ²	90	2%	79	88%	100%	65%	9%	16.4	11.7	86	41%
Peace River Outward Bound	53	6%	38	72%	100%	55%	16%	14.3	14.6	203	42%
South Pines Academy - Low ²	89	3%	83	93%	100%	66%	14%	16.3	15.0	147	37%
Project STEP I - Male	138	0%	136	99%	100%	50%	7%	16.6	11.9	31	41%
White Foundation Family Homes - Male ²	59	7%	52	88%	100%	58%	0%	14.9	11.9	166	40%
Withlacoochee JRF - Global Redirections ²	37	3%	27	73%	100%	56%	4%	16.3	8.9	127	44%
Withlacoochee Juvenile Residential Facility - Three Springs, Inc. ²	23	0%	20	87%	100%	45%	0%	16.6	12.2	116	45%
Subtotal	788	6%	693	88%	100%	57%	8%	15.9	13.4	138	44%
Low-Risk Residential Programs	1,032	5%	911	88%	76%	58%	8%	15.8	12.3	134	39%

1 ODP is the percent of releases adjudicated for an offense during supervision.

2 These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

3 Italics indicate the program completed less than 15 youth and care should be taken in interpreting these data.

Program Accountability Measures (PAM) Performance

The desired outcome of juvenile justice programs is to reduce future offending in a cost-effective manner. However, by legislative and program design, programs serve youth whose risk to re-offend varies widely. These factors affect the likelihood that youth will recidivate. A simple comparison of program recidivism rates does not take these factors into account. In fact, such a method would unfairly penalize programs that serve the most challenging youth. It is therefore important that outcome measurement take into consideration the risk factors that influence the likelihood of re-offending for the youth released from each program.

The Program Accountability Measures model takes into account the risk factors of the youth completing each program and estimates the probability of those youth recidivating. In doing so, it is possible to calculate how well a program is expected to perform based on the risk of re-offending of the youth completing the program, and to compare this to how well those youth actually performed after release. This ensures that programs serving more difficult youth are not held to inequitable standards due to the higher risk of re-offending of the youth they serve, and provides a realistic measure of program effectiveness for those programs serving less challenging youth.

A Program Accountability Measures score is calculated for each program to provide a program rank based on its effectiveness and cost relative to other commitment programs. The Program Accountability Measures score is derived from a formula based on effectiveness as measured by reduced re-offending and cost per youth completing the program. The following table provides Program Accountability Measures scores by gender, restrictiveness level, and effectiveness based upon youth released in FY 2005-06, and followed for recidivism through June 30, 2007. All Program Accountability Measures tables and outputs can be found at: www.djj.state.fl.us/

**Low Risk Residential: Program Accountability Measures (PAM) Performance
Youth Completions FY 2005-06**

Program Type/Program Name	N	Observed Recidivism Rate	Percent Difference ¹	Cost per Completion	Effectiveness Category	Cost Category	PAM Score
Female Low Risk Residential							
Project STEP II - Female	58	19%	-1%	\$6,714	Effective	Low	79
First Step Adolescent Services Group Treatment Home ²	16	25%	0%	\$29,012	Average	Moderate	72
Vision Quest - Warrington	123	24%	0%	\$18,989	Average	Low	74
White Foundation Family Homes - Female ²	21	48%	15%	\$24,834	Least Effective	Low	41
Male Low Risk Residential							
Forestry Youth Academy	27	26%	-8%	\$66,200	Highly Effective	High	84
South Pines Academy - Low ²	83	37%	-1%	\$21,523	Effective	Low	74
Project STEP I - Male	136	41%	0%	\$6,433	Average	Low	76
Jonathan Dickinson Short Term Offender Program (STOP) ²	79	41%	0%	\$9,501	Average	Low	76
Withlacoochee Juvenile Residential Facility - Global Redirection Services ²	27	44%	0%	\$12,030	Average	Low	75
Withlacoochee Juvenile Residential Facility - Three Springs, Inc. ²	20	45%	0%	\$15,943	Average	Low	75
White Foundation Family Homes - Male ²	52	40%	0%	\$23,401	Average	Low	73
Peace River Outward Bound	38	42%	0%	\$28,685	Average	Moderate	72
Escambia River Outward Bound ²	73	45%	0%	\$16,091	Average	Low	73
Eckerd Academy	63	49%	2%	\$40,886	Below Average	High	65
Blackwater Short Term Offender Program ²	45	53%	5%	\$12,858	Least Effective	Low	64
Brevard Group Treatment Home	40	58%	7%	\$30,312	Least Effective	Moderate	55

¹ Percentages have been rounded to the nearest whole percent.

² Program either closed, changed names, changed providers or had a structural programmatic change.

LOW-RISK RESIDENTIAL PROGRAMS

Program Expenditures

The following table provides total state versus federal expenditures for low-risk residential programs and includes self-reported federal expenditures from private provider organizations. The source documents from which these amounts were derived are as follows: Florida Accounting Information Resource Report at Level 2 for period July 1, 2006 - June 30, 2007, Schedule of Expenditures of Federal Awards for the fiscal year ending June 30, 2006, and program cost affidavits submitted by private provider organizations. The first two sources are submitted to the Florida Department of Financial Services and used by the State Auditor General's Office for their audit of the Department's expenditures of federal funds.

State and Federal Expenditures FY 2006-07

CONTRACT PROVIDER PROGRAM NAME	Contract #	STATE EXPENDITURES			FEDERAL EXPENDITURES				TOTAL
		DJJ Contract Expenditures	Other State Expenditures	Total State Expenditures	Medicaid/ BHOS	National School Lunch	Other Federal Expenditures	Total Federal Expenditures	State + Federal Expenditures
Center for Drug Free Living, Inc. Brevard Group Treatment Home	S8F01	1,025,939	0	1,025,939	296,367	37,251	27,658	361,276	1,387,215
Eckerd Youth Alternatives, Inc. Eckerd Academy	R2009	1,589,765	368,387	1,958,152	407,214	64,891	82,234	554,339	2,512,491
Florida Department of Agriculture and Consumer Services Forestry Youth Academy	X1343	1,604,831	348,473	1,953,304	0	45,341	0	45,341	1,998,645
The Henry and Rilla White Youth Foundation, Inc. White Foundation Family Homes ¹	D3E02	1,475,269	0	1,475,269	366,341	0	52,596	418,937	1,894,206
Miami River of Life, Inc. Dade Group Treatment Home	K6H02	336,047	0	336,047	0	0	0	0	336,047
Outward Bound Discovery Peace River Outward Bound	L7G02	1,122,513	0	1,122,513	0	46,404	0	46,404	1,168,917
Vision Quest Vision Quest - Warrington	T8F01	2,129,460	0	2,129,460	499,100	0	9,787	508,887	2,638,347
Rescare Seminole Work and Learn Center	B5D01	683,291	0	683,291	0	0	0	0	683,291
Programs that closed									
First Step Adolescent Services, Inc. First Step Adolescent Services Group Treatment Home	S8G01	384,680	0	384,680	20,332	9,213	0	29,545	414,225
Outward Bound Discovery Escambia River Outward Bound	A7022	1,120,016	0	1,120,016	0	33,021	0	33,021	1,153,037
Project STEP ²	D3E03	1,307,634	0	1,307,634	0	18,893	0	18,893	1,326,527
Psychotherapeutic Juvenile Services South Pines Academy ³	R3H01	1,377,488	0	1,377,488	515,523	0	0	515,523	1,893,011
Three Springs, Inc. Withlacoochee Juvenile Residential Facility	E5E03	686,240	0	686,240	0	0	0	0	686,240
Youth Services International Southeastern, Inc. Blackwater Short Term Offender Program	A6I06	97,863	0	97,863	0	0	0	0	97,863
TOTAL		\$14,941,036	\$716,860	\$15,657,896	\$2,104,877	\$255,014	\$172,275	\$2,532,166	\$18,190,062

MODERATE-RISK RESIDENTIAL PROGRAMS

Moderate-risk residential programs are environmentally secure or staff secure facilities. Youth in these programs are allowed limited access to the community. The majority of these programs receive additional funding per day, per bed for specialized treatment services. Security features vary from program to program depending on the location and physical layout of the facility. Some moderate-risk programs have security fences around the perimeter of the facility grounds and use hardware, such as electronic surveillance equipment, to assist with program security.



In FY 2006-07, 7,991 youth received services from moderate-risk residential programs and 5,417 youth completed services the previous year.

Of those youth who received services within FY 2006-07:

- 83% were male
- 50% were non-white.
- 71% were 15 to 17 years of age.



Profile of Youth

The following tables provide demographic data taken from the Department's Juvenile Justice Information System. Profile data are based on the number of youth, unduplicated, who were provided services offered by Residential and Correctional Facilities during FY 2006-07.

- Youth received an array of services that include, but are not limited to, social skills training, vocational training, self-esteem enhancing activities, independent living skills training, educational services, and transitional planning.
- Youth attend school on-site under the supervision of program staff.
- Overlay services, such as mental health and substance abuse counseling, family counseling, and family planning services are provided as needed.
- At the time of this report there were 74 moderate-risk residential programs in operation in the stat

MODERATE-RISK RESIDENTIAL PROGRAMS

Moderate-Risk Residential Programs

	AGE					Youth Served
	0-7	8 - 11	12 - 14	15 - 17	18+	
Statewide	0	32	1,763	5,666	530	7,991
Percentage	0%	0%	22%	71%	7%	100%

	GENDER/RACE						Youth Served
	Male			Female			
	White	Black	Other	White	Black	Other	
Statewide	3,168	3,449	31	748	583	12	7,991
Percentage	40%	43%	0%	9%	7%	0%	100%

Program Listing by Judicial Circuit

The following tables provide a listing of the 74 moderate-risk residential programs that are currently in operation. The column on the far right denotes any additional specialized services the program is funded to provide. These data are based on the October 2007 Juvenile Justice Information System capacity report. Not all programs referenced here will be reported in the program evaluation section below, as they may have had no releases for FY 2005-06.

Moderate-Risk Residential Listings by Judicial Circuit

Circuit	County	Program Name	Contract Provider	Total Beds	Specialized Beds & Funding Source
Female					
1	Santa Rosa	Milton Girls Juvenile Residential Facility	Premier Behavioral Services	60	60 Intensive MH Services
3	Madison	Joann Bridges Academy	Youth Services International	30	30 BHOS
5	Citrus	Camp E-Nini-Hassee	Eckerd Youth Alternatives, Inc.	54	54 BHOS
6	Pasco	Lake Academy	Sunshine Youth Services	60	30 MHOS/30 Intensive MH
6	Pasco	Wilson Youth Academy	Global Youth Services	40	38 BHOS
7	Volusia	Pines Juvenile Residential Facility	Stewart Marchman Center	54	54 BHOS
10	Hardee	Bowling Green New Beginnings	Global Youth Services	20	20 RSAT
11	Miami-Dade	Women In Need of Greater Strength (WINGS)	Associated Marine Institute	20	20 BHOS
12	DeSoto	Desoto Dual Diagnosed Correctional Facility Moderate Risk - Female	State Operated	23	23 Dual Diagnosis
12	Sarasota	YMCA Character House	Sarasota Family YMCA, Inc.	20	20 BHOS
14	Bay	Helping Ourselves Progress Effectively (HOPE)	Keystone Education & Youth Services, Inc.	32	32 Intensive MH Services
14	Jackson	Dove Academy	Twin Oaks Juvenile Development, Inc.	48	46 BHOS
17	Broward	Lighthouse Juvenile Residential Facility	Lighthouse Care Center, Inc.	30	30 Intensive MH Services
18	Brevard	Francis Walker Halfway House	Center for Drug Free Living, Inc.	28	24 RSAT/6 RHOS
19	Okeechobee	Vision Quest - Bluewater	Vision Quest	91	97 BHOS
Subtotal				610	

Bed capacities based on the October 2007 JJIS bed capacity - all beds are subject to change.

¹ These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

MODERATE-RISK RESIDENTIAL PROGRAMS

Moderate-Risk Residential Listings by Judicial Circuit (continued)

Circuit	County	Program Name	Contract Provider	Total Beds	Specialized Beds & Funding Source
Male					
1	Santa Rosa	Blackwater Short Term Offender Program	Youth Services International	24	None
1	Santa Rosa	Camp E-Ma-Chamee	Eckerd Youth Alternatives, Inc.	58	58 BHOS
1	Okaloosa	Ft. Walton Adolescent Substance Abuse Program (ASAP)	Premier Behavioral Services	40	40 RSAT Overlay
1	Okaloosa	Gulf Coast Youth Academy	Premier Behavioral Services	104	104 BHOS
1	Okaloosa	Okaloosa Halfway House	Youth Services International	30	30 BHOS
1	Okaloosa	Okaloosa Youth Academy	Premier Behavioral Services	100	100 BHOS
1	Escambia	Pensacola Boys Base	State Operated	28	14 MHOS
1	Santa Rosa	Santa Rosa Juvenile Residential Facility	The Henry & Rilla White Youth Foundation, Inc.	25	13 MHOS/11 RSAT
2	Liberty	Bristol Youth Academy	Universal Health Services/Keystone	72	46 MHOS
2	Liberty	Liberty Juvenile Residential Facility ¹	Twin Oaks Juvenile Development, Inc.	40	None
3	Madison	Greenville Academy ¹	Twin Oaks Juvenile Development, Inc.	150	108 BHOS/12 RSAT
3	Madison	Juvenile Unit for Specialized Treatment (JUST) ¹	Twin Oaks Juvenile Development, Inc.	17	17 Intensive MH Services
3	Hamilton	Panther Success Center	The Henry & Rilla White Youth Foundation, Inc.	48	None
3	Madison	Residential Alternative for the Mentally Challenged (RAM-C)	Twin Oaks Juvenile Development, Inc.	29	15 BHOS
4	Duval	Duval Juvenile Residential Facility	State Operated	28	21 MHOS
4	Duval	Impact Halfway House	Gateway Community Services, Inc.	25	25 BHOS
4	Nassau	Nassau Juvenile Residential Facility	The Henry & Rilla White Youth Foundation, Inc.	24	None
5	Marion	Camp E-Kel-Etu	Eckerd Youth Alternatives, Inc.	60	60 BHOS
5	Hernando	Eckerd Youth Challenge Program	Eckerd Youth Alternatives, Inc.	60	60 BHOS
6	Pinellas	Britt Halfway House	State Operated	28	11 RSAT Overlay
6	Pasco	Gulf Academy	Sunshine Youth Services	45	45 Intensive MH Services
6	Pasco	Mandala Adolescent Treatment Center	Harbor Behavioral Health Care Institute	33	33 BHOS
6	Pasco	San Antonio Boys Village	San Antonio Boys Village, Inc.	30	None
7	St. Johns	Hastings Youth Academy	G4S Youth Services	120	120 BHOS
7	Volusia	Oaks Juvenile Residential Facility	Stewart Marchman Center	40	40 BHOS
7	Volusia	Volusia Halfway House	The Henry & Rilla White Youth Foundation, Inc.	24	None
8	Union	Union Juvenile Residential Facility	Three Springs, Inc.	24	24 BHOS
9	Osceola	Adolescent Residential Campus (ARC) Halfway House	Center for Drug Free Living, Inc.	110	110 BHOS
10	Polk	Avon Park Youth Academy	G4S Youth Services	200	16 MHOS
10	Hardee	Bowling Green Juvenile Residential Facility	Global Youth Services	32	32 BHOS
10	Polk	Polk Halfway House	Sunshine Youth Services	24	24 MHOS
10	Polk	Polk STAR Program	Polk County Sheriff's Office	100	None
11	Miami-Dade	Bay Point Schools - Kennedy Campus	ICARE Bay Point Schools, Inc.	157	38 BHOS
11	Miami-Dade	Bay Point Schools - North	ICARE Bay Point Schools, Inc.	28	12 BHOS
11	Miami-Dade	Dade Juvenile Residential Facility	G4S Youth Services	56	None
11	Miami-Dade	Miami Halfway House	ICARE Bay Point Schools, Inc.	24	24 BHOS
12	DeSoto	Desoto Juvenile Residential Facility - Male	State Operated	96	96 Specialized MH
12	Manatee	Manatee Adolescent Treatment Services (MATS) Halfway House	Premier Behavioral Services	50	50 BHOS
12	Manatee	Manatee Adolescent Treatment Services (MATS) SOP	Premier Behavioral Solutions	34	34 Sex Offender
13	Hillsborough	Columbus Juvenile Residential Facility	Sunshine Youth Services	50	50 Sex Offender
13	Hillsborough	Falkenberg Academy	State Operated	100	29 RSAT/12 MHOS
13	Hillsborough	Leslie Peters Halfway House	State Operated	28	28 RSAT Overlay
13	Hillsborough	Riverside Academy	Sunshine Youth Services	165	165 RSAT Overlay
13	Hillsborough	Youth Environmental Services (YES)	Associated Marine Institute	33	5 MHOS
14	Jackson	Graceville Vocational Youth Center	Twin Oaks Juvenile Development, Inc.	24	12 RSAT
14	Holmes	West Florida Wilderness Institute	Associated Marine Institute	40	None

Bed capacities based on the October 2007 JJIS bed capacity - all beds are subject to change.

¹ These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

MODERATE-RISK RESIDENTIAL PROGRAMS

Moderate-Risk Residential Listings by Judicial Circuit (continued)

Circuit	County	Program Name	Contract Provider	Total Beds	Specialized Beds & Funding Source
Male (continued)					
17	Broward	South Pines Academy ¹	Psychotherapeutic Services of Florida, Inc.	48	48 BHOS
17	Broward	Thompson Academy	Youth Services International	120	114 BHOS
18	Seminole	GOALS Program ¹	Grove Counseling Center, Inc.	30	30 BHOS
18	Seminole	Grove Unique Youth Services (GUYS) ¹	Grove Counseling Center, Inc.	30	22 BHOS/8 MHOS
18	Brevard	Space Coast Marine Institute	Associated Marine Institute	35	None
19	Okeechobee	Camp E-Tu-Makee	Eckerd Youth Alternatives, Inc.	54	None
19	Okeechobee	Eckerd Intensive Halfway House	Eckerd Youth Alternatives, Inc.	30	30 BHOS
19	Okeechobee	Red Road Academy	VisionQuest	50	48 BHOS
20	Collier	Big Cypress Wilderness	Associated Marine Institute	35	None
20	Collier	Collier Academy	Psychotherapeutic Services of Florida, Inc.	30	None
20	Charlotte	Crossroads Wilderness Institute	Associated Marine Institute	35	None
20	Glades	Florida Environmental Institute	Associated Marine Institute	25	None
20	Lee	Price Halfway House	State Operated	26	6 MHOS
Subtotal				3,205	
Moderate-Risk Residential Programs				3,815	

Bed capacities based on the October 2007 JJIS bed capacity - all beds are subject to change.

¹ These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

Program Evaluation

Moderate-risk residential programs are evaluated through the Department's quality assurance process following a set of standards developed specifically for residential programs. Standards are based on the criteria set by national standards, state policy, and Florida Statutes. The Outcome Evaluation Performance and Program Accountability Measures Performance provide information on recidivism, cost, and program effectiveness.

Quality Assurance Performance

The following table ranks the moderate-risk residential programs based on their 2007 QA performance score. The Milton Girls Juvenile Residential Facility, operated by Premier Behavioral Services, received the highest performance rating with a 91%.

Residential QA Performance Rankings

Ranking	Circuit	County	Program Name	Specialized Beds ¹	QA Score
Moderate-Risk Residential Programs					
1	1	Santa Rosa	Milton Girls Juvenile Residential Facility	Specialized Beds	91%
2	13	Hillsborough	Columbus Juvenile Residential Facility	Specialized Beds	86%
2	6	Pasco	Gulf Academy	Specialized Beds	86%
2	1	Okaloosa	Okaloosa Youth Academy	Specialized Beds	86%
3	6	Pasco	Lake Academy	Specialized Beds	84%
4	13	Hillsborough	Youth Environmental Services	Specialized Beds	83%
5	1	Okaloosa	Ft. Walton Adolescent Substance Abuse Program	Specialized Beds	82%
6	2	Liberty	Bristol Youth Academy	Specialized Beds	80%
6	5	Citrus	Camp E-Nini-Hassee	Specialized Beds	80%
6	13	Hillsborough	Falkenburg Academy	Specialized Beds	80%
6	14	Jackson	Graceville Vocational Youth Center	None	80%
6	1	Okaloosa	Gulf Coast Youth Academy	Specialized Beds	80%

¹ Programs with specialized beds receive funding from one or more of the following sources: RSAT, IMHS, MHOS, or BHOS (refer to the residential chapter for full descriptions).

² These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

MODERATE-RISK RESIDENTIAL PROGRAMS

Residential QA Performance Rankings (continued)

Ranking	Circuit	County	Program Name	Specialized Beds ¹	QA Score
Moderate-Risk Residential Programs (continued)					
7	1	Santa Rosa	Camp E-Ma-Chamee	Specialized Beds	79%
8	12	Desoto	Desoto Dual Diagnosed Correctional Facility Mod Risk Female	Specialized Beds	78%
8	18	Brevard	Francis Walker Halfway House	Specialized Beds	78%
8	13	Hillsborough	Riverside Academy	Specialized Beds	78%
9	14	Bay	Helping Ourselves Progress Effectively (Hope)	Specialized Beds	77%
9	3	Hamilton	Panther Success Center	None	77%
9	10	Polk	Polk STAR Program	None	77%
9	1	Santa Rosa	Santa Rosa Juvenile Residential Facility	Specialized Beds	77%
10	11	Miami-Dade	Dade Juvenile Residential Facility	Specialized Beds	76%
10	3	Madison	Juvenile Unit for Specialized Treatment (JUST)	Specialized Beds	76%
10	1	Escambia	Pensacola Boys Base	Specialized Beds	76%
11	10	Polk	Avon Park Youth Academy	Specialized Beds	75%
11	6	Pinellas	Britt Halfway House	Specialized Beds	75%
11	10	Polk	Polk Halfway House	Specialized Beds	75%
11	19	Okeechobee	Red Road Academy	Specialized Beds	75%
12	12	Sarasota	Character House	Specialized Beds	74%
12	14	Jackson	Dove Academy	Specialized Beds	74%
12	3	Madison	JoAnn Bridges Academy	Specialized Beds	74%
12	13	Hillsborough	Leslie Peters Halfway House	Specialized Beds	74%
12	3	Madison	Residential Alternative for the Mentally Challenged (RAMC)	Specialized Beds	74%
13	11	Miami-Dade	Bay Point Schools - North	Specialized Beds	73%
13	20	Charlotte	Crossroads Wilderness Institute	None	73%
13	19	Okeechobee	Eckerd Intensive Halfway House	Specialized Beds	73%
13	7	St. Johns	Hastings Youth Academy	Specialized Beds	73%
13	17	Broward	Lighthouse Juvenile Residential Facility	Specialized Beds	73%
13	6	Pasco	Wilson Youth Academy	Specialized Beds	73%
14	11	Miami-Dade	Bay Point Schools - Kennedy Campus West	Specialized Beds	72%
14	17	Broward	Thompson Academy	Specialized Beds	72%
15	18	Brevard	Space Coast Marine Institute	None	71%
16	1	Santa Rosa	Blackwater STOP Camp	None	70%
16	10	Hardee	Bowling Green New Beginnings Substance Abuse Program	Specialized Beds	70%
16	19	Hendry	Camp E-Tu-Makee	Specialized Beds	70%
16	12	Desoto	Desoto Juvenile Residential Facility Moderate Risk	Specialized Beds	70%
16	7	Volusia	Oaks Juvenile Residential Facility	Specialized Beds	70%
16	14	Holmes	West Florida Wilderness Institute	None	70%
16	11	Miami-Dade	Women in Need of Greater Strength (WINGS)	Specialized Beds	70%
17	10	Hardee	Bowling Green Juvenile Residential Facility	Specialized Beds	69%
17	20	Collier	Collier Academy	Specialized Beds	69%
17	6	Pasco	Mandala Adolescent Treatment Center	Specialized Beds	69%
17	1	Okaloosa	Okaloosa Halfway House	Specialized Beds	69%
18	5	Marion	Camp E-Kel-Etu	Specialized Beds	68%
18	3	Madison	Greenville Academy ²	Specialized Beds	68%
18	4	Nassau	Nassau Juvenile Residential Facility	None	68%
19	9	Osceola	Adolescent Residential Campus (ARC) Halfway House	Specialized Beds	67%
19	7	Volusia	Pines Juvenile Residential Facility	Specialized Beds	67%
20	4	Duval	Duval Halfway House	Specialized Beds	66%
20	8	Union	Union Juvenile Residential Facility	Specialized Beds	66%

¹ Programs with specialized beds receive funding from one or more of the following sources: RSAT, IMHS, MHOS, or BHOS (refer to the residential chapter for full descriptions).

² These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

MODERATE-RISK RESIDENTIAL PROGRAMS

Residential QA Performance Rankings (continued)

Ranking	Circuit	County	Program Name	Specialized Beds ¹	QA Score
Moderate-Risk Residential Programs (continued)					
21	6	Pasco	San Antonio Boys Village	None	64%
22	20	Collier	Big Cypress Youth Environmental Services	None	63%
22	5	Hernando	Eckerd Challenge	Specialized Beds	63%
22	20	Lee	Price Halfway House	Specialized Beds	63%
23	17	Broward	South Pines Academy ²	Specialized Beds	62%
24	20	Glades	Florida Environmental Institute	None	61%
24	4	Duval	Impact Halfway House	Specialized Beds	61%
24	19	Okeechobee	Vision Quest - Bluewater	Specialized Beds	61%
25	12	Manatee	Manatee Adolescent Treatment Services (MATS) Halfway House	Specialized Beds	56%
26	12	Manatee	Manatee Adolescent Treatment Services (MATS) SOP	Specialized Beds	55%
-	11	Miami-Dade	Miami Halfway House ³	Specialized Beds	-

¹ Programs with specialized beds receive funding from one or more of the following sources: RSAT, IMHS, MHOS, or BHOS (refer to the residential chapter for full descriptions).

² These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

³ This program was slated to be restructured and did not receive a QA review.

Outcome Evaluation Performance

Program profile summaries and outcomes, including total releases, the percentage of youth adjudicated for offenses committed during placement (ODP), number of completions and completion rates, demographic characteristics, average length of stay and recidivism rates, are presented in the following table. Program profile summaries and outcomes are based on the number of youth who completed a moderate-risk residential program in FY 2005-06.

Moderate-Risk Residential: Program Profile Summaries and Outcomes on Youth Completions FY 2005-06

Program Name	Total Releases	Percent ODP ¹	Completions					Average Age at Admission	Average Prior Seriousness Index	Average Length of Stay	Recidivism Rate
			Total N ⁴	Percent	Percent Male	Percent Black	Percent Hispanic				
Female											
Alachua Juvenile Residential Facility ²	35	3%	32	91%	0%	41%	6%	16.4	13.5	222	16%
Bowling Green Juvenile Residential Facility ²	58	5%	50	86%	0%	40%	10%	16.0	12.1	223	24%
Camp E-Nini-Hassee	44	5%	41	93%	0%	12%	12%	14.9	9.8	486	29%
First Step III Juvenile Residential Facility ²	41	10%	36	88%	0%	42%	17%	16.4	12.1	261	22%
Joann Bridges Academy	49	0%	49	100%	0%	61%	0%	15.5	12.6	237	37%
<i>Kingsley Center²</i>	11	0%	11	100%	0%	55%	9%	15.9	19.6	208	45%
Live Oak Juvenile Residential Facility ²	109	9%	76	70%	0%	51%	5%	16.0	16.3	220	25%
Pines Juvenile Residential Facility	109	3%	105	96%	0%	50%	3%	16.0	13.1	180	26%
Sawmill Academy For Girls ²	44	11%	41	93%	0%	56%	2%	16.3	14.0	194	37%
Vision Quest - Bluewater	119	3%	113	95%	0%	50%	3%	16.1	12.0	216	22%
Wilson Youth Academy	64	17%	58	91%	0%	36%	5%	16.2	13.3	226	22%
Women in Need of Greater Strength for Life (WINGS)	54	4%	51	94%	0%	57%	18%	16.2	13.7	177	31%
YMCA Character House	35	3%	31	89%	0%	42%	10%	16.6	14.5	215	23%
Subtotal	772	6%	694	90%	0%	47%	6%	16.0	13.2	228	26%

¹ ODP is the percent of releases adjudicated for an offense during supervision.

² These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

³ These programs also include releases to Forestry Youth Academy, Graceville Vocational and Independent Living Programs. These releases are counted as completions in the associated table. Recidivism for those youth released to Forestry Youth Academy, Graceville Vocational and Independent Living Programs is not however included in this table

⁴ Italics indicate the program completed less than 15 youth and care should be taken in interpreting these data.

MODERATE-RISK RESIDENTIAL PROGRAMS

Moderate-Risk Residential: Program Profile Summaries and Outcomes on Youth Completions FY 2005-06 (continued)

Program Name	Completions										
	Total Releases	Percent ODP ¹	Total		Percent Male	Percent Black	Percent Hispanic	Average Age at Admission	Average Prior Seriousness Index	Average Length of Stay	Recidivism Rate
			N ⁴	Percent							
Male											
Adolescent Residential Campus (ARC) Halfway House	169	6%	157	93%	100%	41%	8%	16.5	17.6	245	43%
Avon Park Youth Academy	223	4%	204	91%	100%	49%	10%	17.2	20.4	321	38%
Bay Point Schools - North	30	7%	27	90%	100%	67%	15%	15.3	19.4	310	41%
Bay Point Schools - Kennedy Campus	205	2%	186	91%	100%	59%	21%	16.7	21.9	301	32%
Big Cypress Wilderness	44	2%	44	100%	100%	39%	25%	15.6	19.1	269	34%
Bristol Youth Academy ³	112	4%	89	79%	100%	56%	12%	16.4	19.1	265	45%
Britt Halfway House	48	4%	43	90%	100%	35%	12%	16.2	17.7	216	47%
Camp E-Kel-Etu	50	6%	40	80%	100%	13%	10%	14.1	16.7	576	38%
Camp E-Ma-Chamee ³	49	22%	42	86%	100%	43%	14%	14.6	17.0	360	54%
Camp E-Tu-Makee	46	7%	34	74%	100%	21%	15%	14.3	14.2	402	50%
Crossroads Wilderness Institute	46	4%	43	93%	100%	53%	16%	16.5	14.7	268	53%
Duval Juvenile Residential Facility	69	10%	60	87%	100%	57%	2%	16.1	15.4	135	42%
Eckerd Intensive Halfway House	35	0%	32	91%	100%	50%	13%	16.0	21.8	444	25%
Eckerd Youth Challenge Program	76	4%	71	93%	100%	49%	6%	15.3	20.3	287	46%
Falkenberg Academy	142	1%	139	98%	100%	45%	17%	16.3	17.7	233	50%
<i>Florida City Youth Center²</i>	41	0%	14	34%	100%	21%	57%	17.0	22.5	190	36%
Florida Environmental Institute	28	11%	18	64%	100%	44%	11%	16.6	20.0	334	33%
GOALS Program ²	43	2%	42	98%	100%	38%	10%	16.5	17.7	239	24%
Greenville Hills Academy - Greenville Academy ²	74	0%	71	96%	100%	49%	4%	16.0	17.7	180	50%
Greenville Hills Academy - Jefferson Halfway House ^{2 3}	39	0%	37	95%	100%	54%	0%	16.7	18.1	186	42%
Greenville Hills Academy - Madison Halfway House ²	39	0%	37	95%	100%	51%	3%	13.0	15.4	200	51%
Greenville Hills Academy - MERIT ²	32	0%	31	97%	100%	68%	6%	13.3	17.2	189	68%
Greenville Hills Academy - Taylor Halfway House ²	47	0%	47	100%	100%	51%	4%	16.1	18.5	205	47%
Grove Unique Youth Services (GUYS) ²	52	10%	49	94%	100%	37%	10%	16.3	18.2	219	33%
Gulf Coast Youth Academy	164	5%	160	98%	100%	61%	4%	16.2	20.3	238	36%
Hastings Youth Academy - Moderate	193	12%	166	86%	100%	55%	5%	16.5	18.4	226	49%
Impact Halfway House	46	17%	44	96%	100%	61%	2%	16.0	11.9	189	32%
Leslie Peters Halfway House	58	2%	51	88%	100%	25%	18%	16.8	20.2	190	31%
Liberty Juvenile Residential Facility ^{2 3}	66	2%	62	94%	100%	52%	3%	16.6	22.2	199	36%
Mandala Adolescent Treatment Center	59	15%	51	86%	100%	20%	12%	16.0	18.1	219	35%
Marion Youth Development Center - Correctional Services Corporation ^{2 3}	161	2%	148	92%	100%	57%	4%	16.6	19.4	222	50%
Manatee Adolescent Treatment Services (MATS) Halfway House	83	14%	65	78%	100%	31%	11%	15.8	18.3	255	48%
Nassau Halfway House ^{2 3}	51	0%	33	65%	100%	52%	0%	16.4	15.3	171	30%
<i>Nassau Juvenile Residential Facility</i>	11	9%	8	73%	100%	88%	0%	15.7	11.6	161	38%
Oaks Juvenile Residential Facility	74	7%	70	95%	100%	49%	0%	15.9	18.8	195	51%
Okaloosa Halfway House	40	8%	37	93%	100%	57%	3%	15.9	20.9	256	49%
Okaloosa Youth Academy	157	11%	135	86%	100%	62%	7%	16.3	19.7	236	52%
Okeechobee Redirection Camp ²	92	2%	55	60%	100%	47%	20%	16.6	15.5	232	42%
Panther Success Center ^{2 3}	101	2%	101	100%	100%	63%	5%	15.9	17.5	149	50%
Pensacola Boys Base ³	55	7%	51	93%	100%	43%	2%	17.1	18.6	198	46%
Polk Halfway House	35	3%	33	94%	100%	48%	15%	13.2	19.3	231	64%
Price Halfway House	45	11%	41	91%	100%	24%	17%	16.8	17.9	197	46%
Red Road Academy	25	0%	24	96%	100%	54%	21%	16.2	17.4	163	46%
San Antonio Boys Village	49	16%	44	90%	100%	27%	2%	15.7	20.5	238	41%
Santa Rosa Juvenile Residential Facility ³	47	6%	43	91%	100%	40%	2%	17.0	14.6	199	41%
Seminole Work and Learn Center ²	40	13%	31	78%	100%	74%	3%	16.4	22.6	188	52%
South Pines Academy - Moderate ²	67	1%	59	88%	100%	41%	24%	16.3	17.6	246	36%
Southern Glades Youth Camp ²	139	1%	87	63%	100%	72%	11%	16.5	28.7	197	56%
Space Coast Marine Institute	51	10%	43	84%	100%	49%	5%	16.9	20.4	209	33%
Thompson Academy	156	2%	150	96%	100%	59%	13%	15.9	20.7	248	42%

1 ODP is the percent of releases adjudicated for an offense during supervision.

2 These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

3 These programs also include releases to Forestry Youth Academy, Graceville Vocational and Independent Living Programs. These releases are counted as completions in the associated table. Recidivism for those youth released to Forestry Youth Academy, Graceville Vocational and Independent Living Programs is not however included in this table

4 Italics indicate the program completed less than 15 youth and care should be taken in interpreting these data.

MODERATE-RISK RESIDENTIAL PROGRAMS

Moderate-Risk Residential: Program Profile Summaries and Outcomes on Youth Completions FY 2005-06 (continued)

Program Name	Total Releases	Percent ODP ¹	Completions								
			Total		Percent Male	Percent Black	Percent Hispanic	Average Age at Admission	Average Prior Seriousness Index	Average Length of Stay	Recidivism Rate
			N ⁴	Percent							
Male (continued)											
Volusia Halfway House ²	26	4%	26	100%	100%	62%	0%	17.2	16.5	246	38%
West Florida Wilderness Institute	64	6%	60	94%	100%	50%	0%	16.4	20.1	192	42%
Youth Environmental Services	44	2%	44	100%	100%	59%	14%	15.9	17.9	271	45%
Subtotal³	3,938	5%	3,479	88%	100%	50%	10%	16.2	19.0	242	43%
Boot Camps and Drill Academies											
Bay Boot Camp ²	51	2%	34	67%	100%	59%	3%	16.5	27.5	201	47%
Collier Drill Academy ²	26	0%	26	100%	100%	42%	38%	16.2	13.9	178	50%
Manatee Boot Camp ²	52	0%	49	94%	100%	76%	14%	16.1	22.8	192	51%
Martin Boot Camp ²	77	3%	66	86%	100%	44%	20%	16.1	20.3	316	41%
Pinellas Boot Camp ²	89	1%	72	81%	100%	60%	8%	16.1	26.1	237	58%
Polk Boot Camp ^{2, 3}	134	3%	118	88%	100%	31%	19%	16.6	17.7	247	34%
Subtotal³	429	2%	365	85%	100%	48%	16%	16.3	21.2	241	45%
Developmentally Disabled											
Residential Alternative for the Mentally Challenged (RAM-C)	46	0%	42	91%	100%	74%	17%	15.9	24.6	253	43%
Subtotal	46	0%	42	91%	100%	74%	17%	15.9	24.6	253	43%
Female Mental Health											
Desoto Dual Diagnosed Correctional Facility Moderate Risk - Female	27	0%	27	100%	0%	26%	15%	16.1	14.1	291	19%
Helping Ourselves Progress Effectively (HOPE)	46	28%	38	83%	0%	26%	3%	15.9	14.9	312	18%
Lake Academy	87	16%	77	89%	0%	39%	6%	15.6	15.9	289	25%
Lighthouse Juvenile Residential Facility	36	11%	34	94%	0%	41%	12%	16.1	13.8	219	24%
Milton Girls Juvenile Residential Facility	74	7%	70	95%	0%	24%	3%	15.9	14.2	301	24%
Subtotal	270	13%	246	91%	0%	32%	7%	15.9	14.8	287	23%
Male Mental Health											
Desoto Juvenile Residential Facility - Male ³	100	4%	96	96%	100%	23%	13%	16.4	21.5	302	34%
Gulf Academy	50	14%	43	86%	100%	35%	23%	15.6	18.7	346	28%
Juvenile Unit For Specialized Treatment (JUST)	27	0%	25	93%	100%	20%	0%	15.9	11.3	269	36%
Subtotal³	177	6%	164	93%	100%	26%	13%	16.1	19.2	309	33%
Sex Offender											
Columbus Juvenile Residential Facility	33	3%	32	97%	100%	31%	6%	15.4	19.8	420	22%
<i>Manatee Adolescent Treatment Services (MATS) SOP</i>	<i>1</i>	<i>0%</i>	<i>1</i>	<i>100%</i>	<i>100%</i>	<i>0%</i>	<i>0%</i>	<i>17.6</i>	<i>13.0</i>	<i>31</i>	<i>0%</i>
<i>Union Juvenile Residential Facility² - Global Redirections</i>	<i>30</i>	<i>13%</i>	<i>10</i>	<i>33%</i>	<i>100%</i>	<i>40%</i>	<i>10%</i>	<i>15.9</i>	<i>19.8</i>	<i>434</i>	<i>10%</i>
<i>Union Juvenile Residential Facility - Three Springs, Inc.</i>	<i>3</i>	<i>0%</i>	<i>3</i>	<i>100%</i>	<i>100%</i>	<i>33%</i>	<i>0%</i>	<i>17.2</i>	<i>19.0</i>	<i>137</i>	<i>0%</i>
Subtotal	67	7%	46	69%	100%	33%	7%	15.7	19.6	396	17%
Female Substance Abuse											
Bowling Green New Beginnings ²	24	0%	22	92%	0%	14%	14%	16.8	9.3	259	18%
Francis Walker Halfway House	48	2%	46	96%	0%	15%	13%	16.3	12.5	180	24%
Subtotal	72	1%	68	94%	0%	15%	13%	16.5	11.5	206	22%
Male Substance Abuse											
Ft. Walton Adolescent Substance Abuse Program (ASAP)	62	6%	58	94%	100%	29%	2%	16.9	23.8	277	50%
Greenville Hills Academy - Bassin House ^{2, 3}	22	0%	22	100%	100%	27%	9%	16.9	14.0	167	43%
Miami Halfway House	28	0%	28	100%	100%	39%	46%	16.8	16.8	305	43%
Riverside Academy ³	216	2%	205	95%	100%	33%	26%	16.8	22.1	283	35%
Subtotal³	328	2%	313	95%	100%	32%	22%	16.8	21.4	276	39%
Moderate-Risk Residential Programs³	6,099	5%	5,417	89%	81%	47%	10%	16.2	18.3	247	39%

¹ ODP is the percent of releases adjudicated for an offense during supervision.

² These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

³ These programs also include releases to Forestry Youth Academy, Graceville Vocational and Independent Living Programs. These releases are counted as completions in the associated table. Recidivism for those youth released to Forestry Youth Academy, Graceville Vocational and Independent Living Programs is not however included in this table

⁴ Italics indicate the program completed less than 15 youth and care should be taken in interpreting these data.

Program Accountability Measures (PAM) Performance

The desired outcome of juvenile justice programs is to reduce future offending in a cost-effective manner. However, by legislative and program design, programs serve youth whose risk to re-offend varies widely. These factors affect the likelihood that youth will recidivate. A simple comparison of program recidivism rates does not take these factors into account. In fact, such a method would unfairly penalize programs that serve the most challenging youth. It is therefore important that outcome measurement take into consideration the risk factors that influence the likelihood of re-offending for the youth released from each program.

The Program Accountability Measures model takes into account the risk factors of the youth completing each program and estimates the probability of those youth recidivating. In doing so, it is possible to calculate how well a program is expected to perform based on the risk of re-offending of the youth completing the program, and to compare this to how well those youth actually performed after release. This ensures that programs serving more difficult youth are not held to inequitable standards due to the higher risk of re-offending of the youth they serve, and provides a realistic measure of program effectiveness for those programs serving less challenging youth.

A Program Accountability Measures score is calculated for each program to provide a program rank based on its effectiveness and cost relative to other commitment programs. The Program Accountability Measures score is derived from a formula based on effectiveness as measured by reduced re-offending and cost per youth completing the program. The following table provides Program Accountability Measures scores by gender, restrictiveness level, and effectiveness based upon youth released in FY 2005-06, and followed for recidivism through June 30, 2007. All Program Accountability Measures tables and outputs can be found at: www.djj.state.fl.us/

Moderate Risk Residential: Program Accountability Measures (PAM) Performance Youth Completions FY 2005-06

Program Name	N	Observed Recidivism Rate	Percent Difference ¹	Cost per Completion	Effectiveness Category	Cost Category	PAM Score
Female Moderate Risk Residential							
Alachua Juvenile Residential Facility ²	32	16%	-4%	\$26,801	Effective	Low	82
Bowling Green New Beginnings - Diversified Behavioral Health Solutions, Inc. ²	22	18%	-2%	\$37,449	Effective	Moderate	76
Desoto Dual Diagnosed Correctional Facility Moderate Risk - Female	27	19%	-2%	\$41,173	Effective	High	75
Helping Ourselves Progress Effectively (HOPE)	38	18%	-2%	\$44,334	Effective	High	74
Francis Walker Halfway House	46	24%	0%	\$23,736	Average	Low	73
Bowling Green Juvenile Residential Facility - Diversified Behavioral Health Solutions, Inc ²	50	24%	0%	\$27,490	Average	Moderate	73
Vision Quest - Bluewater	113	22%	0%	\$28,100	Average	Moderate	73
Wilson Youth Academy	58	22%	0%	\$29,430	Average	Moderate	72
YMCA Character House	31	23%	0%	\$34,588	Average	Moderate	71
First Step III Juvenile Residential Facility ²	36	22%	0%	\$38,363	Average	Moderate	71
Lake Academy	77	25%	0%	\$39,259	Average	High	71
Lighthouse Juvenile Residential Facility	34	24%	0%	\$40,629	Average	High	70
Milton Girls Juvenile Residential Facility	70	24%	0%	\$45,389	Average	High	70
Live Oak Girls Juvenile Residential Facility ²	76	25%	0%	\$16,081	Average	Low	75
Pines Juvenile Residential Facility	105	26%	1%	\$23,160	Below Average	Low	72
Camp E-Nini-Hassee	41	29%	2%	\$70,376	Below Average	High	61
Women in Need of Greater Strength for Life (WINGS)	51	31%	3%	\$18,542	Below Average	Low	67
Joann Bridges Academy	49	37%	6%	\$30,659	Least Effective	Moderate	57
Sawmill Academy ²	41	37%	6%	\$15,594	Least Effective	Low	60

¹ Percentages have been rounded to the nearest whole percent.

² Program either closed, changed names, changed providers or had a structural programmatic change.

MODERATE-RISK RESIDENTIAL PROGRAMS

Moderate Risk Residential: Program Accountability Measures (PAM) Performance (continued) Youth Completions FY 2005-06

Program Name	N	Observed Recidivism Rate	Percent Difference ¹	Cost per Completion	Effectiveness Category	Cost Category	PAM Score
Male Moderate Risk Residential							
Columbus Juvenile Residential Facility	32	22%	-10%	\$75,981	Highly Effective	High	88
GOALS Program ²	42	24%	-8%	\$31,767	Highly Effective	Moderate	91
Eckerd Intensive Halfway House	32	25%	-8%	\$53,168	Highly Effective	High	87
Gulf Academy	43	28%	-5%	\$50,752	Highly Effective	High	81
Nassau Juvenile Residential Facility ²	33	30%	-5%	\$17,214	Highly Effective	Low	86
Impact Halfway House	44	32%	-3%	\$24,953	Effective	Low	81
Leslie Peters Halfway House	51	31%	-3%	\$23,687	Effective	Low	81
Space Coast Marine Institute	43	33%	-3%	\$27,385	Effective	Moderate	79
Grove Unique Youth Services (GUYS) ²	49	33%	-3%	\$26,887	Effective	Low	79
Florida Environmental Institute	18	33%	-2%	\$62,113	Effective	High	72
Big Cypress Wilderness	44	34%	-2%	\$29,570	Effective	Moderate	77
Desoto Juvenile Residential Facility - Male	96	34%	-2%	\$49,367	Effective	High	73
Mandala Adolescent Treatment Center	51	35%	-1%	\$31,643	Effective	Moderate	75
South Pines Academy - Moderate ²	59	36%	-1%	\$30,122	Effective	Moderate	74
Bay Point Schools - Kennedy Campus	186	32%	-1%	\$27,175	Effective	Moderate	75
Juvenile Unit For Specialized Treatment (JUST)	25	36%	-1%	\$39,108	Effective	Moderate	72
Liberty Juvenile Residential Facility ²	62	36%	-1%	\$20,934	Effective	Low	75
Riverside Academy	205	35%	-1%	\$33,950	Effective	Moderate	73
Gulf Coast Youth Academy	160	36%	-1%	\$23,031	Effective	Low	74
Duval Juvenile Residential Facility	60	42%	0%	\$17,327	Average	Low	74
Okeechobee Redirection Camp ²	55	42%	0%	\$20,153	Average	Low	74
West Florida Wilderness Institute	60	42%	0%	\$21,340	Average	Low	74
Greenville Hills Academy - Jefferson Halfway House ²	37	42%	0%	\$22,095	Average	Low	74
Santa Rosa Juvenile Residential Facility	43	41%	0%	\$24,144	Average	Low	73
San Antonio Boys Village	44	41%	0%	\$25,326	Average	Low	73
Volusia Halfway House ²	26	38%	0%	\$29,527	Average	Moderate	72
Avon Park Youth Academy	204	38%	0%	\$29,555	Average	Moderate	72
Greenville Hills Academy - Bassin House ²	22	43%	0%	\$30,350	Average	Moderate	72
Thompson Academy	150	42%	0%	\$33,026	Average	Moderate	72
Miami Halfway House	28	43%	0%	\$34,100	Average	Moderate	72
Bay Point Schools - North	27	41%	0%	\$36,283	Average	Moderate	71
Residential Alternative for the Mentally Challenged (RAM-C)	42	43%	0%	\$40,465	Average	High	70
Camp E-Kel-Etu	40	38%	0%	\$75,638	Average	High	65
Adolescent Residential Campus (ARC) Halfway House	157	43%	0%	\$30,130	Average	Moderate	72
Red Road Academy	24	46%	0%	\$15,331	Average	Low	74

¹ Percentages have been rounded to the nearest whole percent.

² Program either closed, changed names, changed providers or had a structural programmatic change.

MODERATE-RISK RESIDENTIAL PROGRAMS

Moderate Risk Residential: Program Accountability Measures (PAM) Performance (continued) Youth Completions FY 2005-06

Program Name	N	Observed Recidivism Rate	Percent Difference ¹	Cost per Completion	Effectiveness Category	Cost Category	PAM Score
Male Moderate Risk Residential (continued)							
Youth Environmental Services	44	45%	0%	\$27,299	Average	Moderate	72
Bristol Youth Academy	89	45%	1%	\$30,221	Below Average	Moderate	71
Pensacola Boys Base	51	46%	1%	\$18,192	Below Average	Low	73
Price Halfway House	41	46%	1%	\$27,551	Below Average	Moderate	71
Britt Halfway House	43	47%	1%	\$28,096	Below Average	Moderate	70
Eckerd Youth Challenge Program	71	46%	1%	\$45,089	Below Average	High	67
Greenville Hills Academy - Taylor Halfway House ²	47	47%	1%	\$20,715	Below Average	Low	71
Hastings Youth Academy - Moderate	166	49%	1%	\$30,983	Below Average	Moderate	69
Manatee Adolescent Treatment Services (MATS) Halfway House	65	48%	2%	\$32,795	Below Average	Moderate	68
Marion Youth Development Center - Correctional Services Corporation ²	148	50%	2%	\$23,886	Below Average	Low	69
Falkenberg Academy	139	50%	2%	\$28,044	Below Average	Moderate	68
Panther Success Center ²	101	50%	2%	\$15,329	Below Average	Low	70
Okaloosa Halfway House	37	49%	2%	\$35,259	Below Average	Moderate	66
Okaloosa Youth Academy	135	52%	2%	\$25,897	Below Average	Low	68
Greenville Hills Academy - Greenville Academy ²	71	50%	2%	\$19,640	Below Average	Low	68
Ft. Walton Adolescent Substance Abuse Program (ASAP)	58	50%	3%	\$28,191	Below Average	Moderate	67
Camp E-Tu-Makee	34	50%	3%	\$79,200	Below Average	High	57
Oaks Juvenile Residential Facility	70	51%	3%	\$25,488	Below Average	Low	66
Greenville Hills Academy - Madison Halfway House ²	37	51%	4%	\$22,102	Below Average	Low	65
Seminole Work and Learn Center ²	31	52%	4%	\$23,063	Below Average	Low	64
Southern Glades Youth Camp ²	87	56%	5%	\$17,076	Least Effective	Low	64
Crossroads Wilderness Institute	43	53%	5%	\$26,578	Least Effective	Low	62
Camp E-Ma-Chamee	42	54%	5%	\$64,543	Least Effective	High	55
Polk Halfway House	33	64%	11%	\$31,731	Least Effective	Moderate	46
Greenville Hills Academy - MERIT ²	31	68%	14%	\$27,713	Least Effective	Moderate	40

¹ Percentages have been rounded to the nearest whole percent.

² Program either closed, changed names, changed providers or had a structural programmatic change.

MODERATE-RISK RESIDENTIAL PROGRAMS

Program Expenditures

The following table provides total state versus federal expenditures for moderate-risk residential programs and includes self-reported federal expenditures from private provider organizations. The source documents from which these amounts were derived are as follows: Florida Accounting Information Resource Report at Level 2 for period July 1, 2006 - June 30, 2007; Schedule of Expenditures of Federal Awards for the fiscal year ended June 30, 2006; and program cost affidavits submitted by private provider organizations. The first two sources are submitted to the Florida Department of Financial Services and used by the State Auditor General's Office for their audit of the Department's expenditures of federal funds.

State and Federal Expenditures FY 2006-07

CONTRACT PROVIDER PROGRAM NAME	Contract #	STATE EXPENDITURES			FEDERAL EXPENDITURES			
		DJJ Contract Expenditures	Other State Expenditures	Total State Expenditures	Medicaid/BHOS	National School Lunch	Other Federal Expenditures	Total Federal Expenditures
Associated Marine Institutes, Inc.								
Big Cypress Wilderness	U7G02	1,315,551	0	1,315,551	0	44,919	11,035	55,954
Crossroads Wilderness Institute	R2014	1,135,933	0	1,135,933	0	38,546	27,314	65,860
Florida Environmental Institute	R2003	1,114,636	0	1,114,636	0	31,678	63,914	95,592
Space Coast Marine Institute	S9G01	1,152,398	0	1,152,398	0	45,770	46,926	92,696
West Florida Wilderness Institute	R2012	1,266,717	0	1,266,717	0	43,461	51,325	94,786
Women in Need of Greater Strength for Life (WINGS)	K8H03	938,543	0	938,543	0	11,230	8,390	19,620
Youth Environmental Services ⁵	F7033	1,205,587	0	1,205,587	0	45,313	24,606	69,919
Bay Point Schools, Inc.								
Bay Point Schools - North	K4H02	911,034	0	911,034	128,340	39,460	0	167,800
Bay Point Schools - Kennedy Campus	K8H02	4,735,316	0	4,735,316	400,666	237,577	0	638,243
Miami Halfway House	K6H03	830,914	0	830,914	0	34,648	0	34,648
Center for Drug Free Living, Inc.								
Adolescent Residential Campus (ARC) Halfway House	R2015	3,659,921	0	3,659,921	1,064,848	115,830	133,461	1,314,139
Francis Walker Halfway House	S6J01	1,174,782	0	1,174,782	70,036	38,126	43,178	151,340
Eckerd Youth Alternatives, Inc.								
Camp E-Kel-Etu	A5D03	1,928,927	469,770	2,398,697	607,208	73,536	57,963	738,707
Camp E-Ma-Chamee	A5D03	1,853,470	289,920	2,143,390	378,267	54,229	66,737	499,233
Camp E-Nini-Hassee	A5D03	1,747,838	464,871	2,212,709	641,589	91,365	57,376	790,330
Camp E-Tu-Makee	A5D03	1,735,239	347,637	2,082,876	480,994	56,464	64,414	601,872
Eckerd Intensive Halfway House	P7044	1,039,374	231,681	1,271,055	385,846	45,926	93,310	525,082
Eckerd Youth Challenge Program	E6E04	1,945,607	456,310	2,401,917	601,701	79,517	84,105	765,323
Florida Department of Juvenile Justice								
Britt Halfway House	NA	1,413,469	0	1,413,469	0	0	0	0
Desoto Dual Diagnosed Correctional Facility Moderate Risk - Female	NA	2,498,163	0	2,498,163	0	0	0	0
Desoto Juvenile Residential Facility - Male	NA	7,823,077	0	7,823,077	0	0	0	0
Duval Juvenile Residential Facility	NA	1,027,706	0	1,027,706	0	0	0	0
Falkenberg Academy	NA	4,242,523	0	4,242,523	0	0	0	0
Leslie Peters Halfway House	NA	1,379,203	0	1,379,203	0	0	0	0
Pensacola Boys Base	NA	1,021,928	0	1,021,928	0	0	0	0
Price Halfway House	NA	1,139,913	0	1,139,913	0	0	0	0
G4S								
Avon Park Youth Academy	J7G01	6,486,731	0	6,486,731	0	0	0	0
Dade Juvenile Residential Facility	R2028	1,549,342	0	1,549,342	0	0	0	0
Hastings Youth Academy	G8E01	3,972,522	0	3,972,522	1,452,682	0	0	1,452,682
Gateway Community Services, Inc.								
Impact Halfway House	D3E01	820,520	0	820,520	298,321	34,716	0	333,037
Global Youth Services								
Bowling Green Juvenile Residential Facility	M4G01	817,971	0	817,971	0	0	0	0
Bowling Green New Beginnings	M4G01	679,508	0	679,508	0	0	0	0
Wilson Youth Academy	F5G03	1,300,700	0	1,300,700	433,675	0	0	433,675
Harbor Behavioral Health Care Institute								
Mandala Adolescent Treatment Center	R2008	1,149,090	49,419	1,198,509	456,072	46,904	0	502,976
The Henry & Rilla White Youth Foundation, Inc.								
Nassau Juvenile Residential Facility	R2002	797,972	0	797,972	0	0	0	0
Panther Success Center	R2010	1,651,785	0	1,651,785	156,463	0	0	156,463
Sawmill Academy	R2021	551,935	0	551,935	72,211	0	0	72,211
Volusia Halfway House	R2026	518,185	0	518,185	0	0	0	0
Lighthouse Care Centers, LLC								
Lighthouse Juvenile Residential Facility	K5H01	1,546,733	0	1,546,733	0	0	0	0
Polk County Sheriff's Office								
Polk STAR Program ⁴	X1397	3,759,500	0	3,759,500	0	68,654	0	68,654

MODERATE-RISK RESIDENTIAL PROGRAMS

State and Federal Expenditures FY 2006-07 (continued)

CONTRACT PROVIDER PROGRAM NAME	Contract #	STATE EXPENDITURES			FEDERAL EXPENDITURES				TOTAL State + Federal Expenditures
		DJJ Contract Expenditures	Other State Expenditures	Total State Expenditures	Medicaid/ BHOS	National School Lunch	Other Federal Expenditures	Total Federal Expenditures	
Premier Behavioral Solutions									
Ft. Walton Adolescent Substance Abuse Program (ASAP)	R2027	716,800	0	716,800	0	0	0	0	716,800
Gulf Coast Youth Academy	A5D01	3,285,658	0	3,285,658	1,251,226	0	0	1,251,226	4,536,884
Manatee Adolescent Treatment Services (MATS) Halfway House	L5G01	1,603,154	0	1,603,154	655,322	0	0	655,322	2,258,476
Manatee Adolescent Treatment Services (MATS) Sexual Offender Program	L6G01	2,231,340	0	2,231,340	0	0	0	0	2,231,340
Milton Girls Juvenile Residential Facility	A5D02	3,486,804	0	3,486,804	0	0	0	0	3,486,804
Okaloosa Youth Academy	A8002	3,150,685	0	3,150,685	1,177,629	0	0	1,177,629	4,328,314
Psychotherapeutic Juvenile Services									
Collier Academy	R2030	472,512	0	472,512	0	0	0	0	472,512
San Antonio Boys Village, Inc.									
San Antonio Boys Village	R2025	485,637	0	485,637	0	0	0	0	485,637
Sarasota Family YMCA									
YMCA Character House	L7G01	953,088	215,846	1,168,934	150,101	29,623	0	179,724	1,348,659
Stewart Marchman Center									
Oaks Juvenile Residential Facility	G5E01	1,264,003	0	1,264,003	482,860	55,756	43,399	582,015	1,846,018
Pines Juvenile Residential Facility	G5E02	1,691,066	0	1,691,066	545,442	62,958	54,589	662,989	2,354,055
Sunshine Youth Services									
Columbus Juvenile Residential Facility	M6G08	2,550,728	0	2,550,728	0	0	0	0	2,550,728
Gulf Academy	F7G02	2,560,878	0	2,560,878	0	0	0	0	2,560,878
Lake Academy	F7G02	3,163,568	0	3,163,568	0	0	0	0	3,163,568
Riverside Academy	V4001	7,460,987	0	7,460,987	0	0	0	0	7,460,987
Polk Halfway House	J6G01	1,118,171	0	1,118,171	0	0	0	0	1,118,171
Three Springs, Inc.									
Union Juvenile Residential Facility	H5E01	1,159,684	0	1,159,684	0	0	0	0	1,159,684
Twin Oaks Juvenile Development, Inc.									
Dove Academy	L8G02	2,203,850	0	2,203,850	190,102	38,218	0	228,320	2,432,170
Greenville Hills Academy ²	B5D02/B8D02	4,495,833	0	4,495,833	1,122,130	176,682	0	1,298,812	5,794,645
Juvenile Unit for Specialized Treatment (JUST)	B8D03	987,070	0	987,070	0	23,876	0	23,876	1,010,946
Residential Alternative for the Mentally Challenged (RAM-C)	B8D04	1,513,800	0	1,513,800	136,695	38,202	0	174,897	1,688,697
Graceville Vocational Youth Center	X1393	988,869	0	988,869	0	0	0	0	988,869
Universal Health Services									
Bristol Youth Academy	R2013	2,859,863	0	2,859,863	0	0	0	0	2,859,863
Helping Ourselves Progress Effectively (HOPE)	N6D01	1,752,160	0	1,752,160	0	0	0	0	1,752,160
Vision Quest									
Red Road Academy	R2006	1,601,604	0	1,601,604	491,836	0	20,468	512,304	2,113,908
Vision Quest - Bluewater	T4F01	3,152,768	0	3,152,768	647,338	0	30,087	677,425	3,830,193
Youth Services International Southeastern, Inc.									
Blackwater Short Term Offender Program	A6I06	695,917	0	695,917	0	0	0	0	695,917
JoAnn Bridges Academy	B7022	1,120,016	0	1,120,016	351,282	0	0	351,282	1,471,298
Okaloosa Halfway House ⁶	P7024	997,191	0	997,191	149,603	0	0	149,603	1,146,794
Santa Rosa Juvenile Residential Facility	A6I05	1,099,145	0	1,099,145	0	0	0	0	1,099,145
Thompson Academy ³	O6H01	4,153,544	0	4,153,544	1,251,038	0	0	1,251,038	5,404,582
Programs that closed									
Diversified Behavioral Health Solutions, Inc									
Bowling Green Residential Facility	M4G01	226,886	no affidavit	226,886	no affidavit	no affidavit	no affidavit	0	226,886
Bowling Green New Beginnings	M4G01	187,939	no affidavit	187,939	no affidavit	no affidavit	no affidavit	0	187,939
First Step Adolescent Services, Inc.									
Alachua Juvenile Residential Facility	H6E01	551,878	0	551,878	72,201	15,165	0	87,366	639,244
First Step III Juvenile Residential Facility	O9006	699,125	0	699,125	165,996	19,422	0	185,418	884,543
Volusia Halfway House	G6E01	193,863	0	193,863	0	12,840	0	12,840	206,703
Psychotherapeutic Juvenile Services									
South Pines Academy ²	R3H01	1,498,290	0	1,498,290	560,733	0	0	560,733	2,059,023
Rescare									
Seminole Work and Learn Center	B5D01	96,088	0	96,088	0	0	0	0	96,088
The Grove Counseling Center, Inc.									
GOALS Program	S5F01	982,260	0	982,260	378,814	39,736	1,022,213	1,440,763	2,423,023
Grove Unique Youth Services (GUYS)	S5F01	1,069,124	0	1,069,124	261,137	36,325	1,107,413	1,404,875	2,473,999
Twin Oaks Juvenile Development, Inc.									
Liberty Juvenile Residential Facility	A6D04	1,333,521	0	1,333,521	0	55,239	0	55,239	1,388,760
TOTAL		\$147,655,632	\$2,525,454	\$150,181,086	\$17,670,405	\$1,881,910	\$3,112,223	\$22,664,538	\$172,845,624

Sources: Florida Department of Juvenile Justice, Office of Management and Budget.

Provider self-reported funding excluding DJJ Contract expenditures.

Did not report indicates the provider did not respond to a certified letter requesting funding information.

¹ Greenville Academy received \$668,050.44 for Jefferson, \$666,611.80 for Madison, \$786,694.24 for Taylor, \$617,730.08 for MERIT, \$1,225,556.64 for Greenville, and \$531,190.24 for Bassin Cottage.

² Program also received DJJ funding for low risk beds. The expenditures are included in the low risk chapter.

³ Program received DJJ funding for Thompson Academy and Thompson Academy Choices, both moderate risk programs.

⁴ Polk STAR also received DJJ funding in the amount of \$668,242.00 to provide conditional release services.

⁵ Youth Environmental Services also received DJJ funding in the amount of \$83,533.90 to provide conditional release services.

⁶ Program also received DJJ funding for high risk beds. The expenditures are included in the high risk chapter.

MODERATE-RISK RESIDENTIAL PROGRAMS

HIGH-RISK RESIDENTIAL PROGRAMS

High-Risk Residential Programs

	AGE					Youth Served
	0-7	8 - 11	12 - 14	15 - 17	18+	
Statewide	0	6	425	2,154	472	3,057
Percentage	0%	0%	14%	70%	15%	100%

	GENDER/RACE						Youth Served
	Male			Female			
	White	Black	Other	White	Black	Other	
Statewide	1,226	1,593	10	127	101	0	3,057
Percentage	40%	52%	0%	4%	3%	0%	100%

Program Listing by Judicial Circuit

The following tables provide a listing of the 23 high-risk residential programs that are currently in operation. The column on the far right denotes any additional specialized services the program is funded to provide. These data are based on the October 2007 Juvenile Justice Information System capacity report. Not all programs referenced here will be reported in the program evaluation section below, as they may have had no releases for FY 2005-06.

High-Risk Residential Listings by Judicial Circuit

Circuit	County	Program Name	Contract Provider	Total Beds	Specialized Beds & Funding Source
Female					
2	Jefferson	Monticello New Life	North American Family Institute	30	20 MHOS/10 RSAT
12	DeSoto	Desoto Dual Diagnosed Correctional Facility High Risk - Female	State Operated	25	25 Dual Diagnosis GR
12	DeSoto	Desoto High Risk Correctional Facility - Female	State Operated	24	None
Subtotal				79	
Male					
1	Walton	NAFI Serious Habitual Offender Program (SHOP)	North American Family Institute	25	10 MHOS/15 RSAT
1	Walton	NAFI Intensive Halfway House	North American Family Institute	15	None
1	Okaloosa	Okaloosa Youth Development Center Intensive Halfway House	Youth Services International	35	10 MHOS
4	Duval	Tiger Serious Habitual Offender Program (SHOP)	The Henry & Rilla White Youth Foundation, Inc.	24	13 MHOS/7 RSAT
5	Marion	Marion Juvenile Correctional Facility	Three Springs, Inc.	42	9 RSAT Overlay
7	St. Johns	Hastings Youth Academy - High ¹	G4S Youth Services	65	None
7	St. Johns	St. Johns Juvenile Correctional Facility	Three Springs, Inc.	50	50 Sex Offender
7	Volusia	Three Springs Sex Offender Program (SOP)	Three Springs, Inc.	33	33 Sex Offender
9	Osceola	(SOP)	Three Springs, Inc.	50	50 Sex Offender
10	Polk	Polk Juvenile Correctional Facility	G4S Youth Services	240	240 MHOS
12	DeSoto	DeSoto Dual Diagnosed Correctional Facility - Male	State Operated	73	73 Dual Diagnosis GR
12	DeSoto	Desoto Juvenile Correctional Facility - Male	State Operated	30	30 Intensive MH
13	Hillsborough	Hillsborough Academy Intensive Residential Treatment	Sunshine Youth Services	25	24 MHOS
14	Jackson	Arthur G. Dozier School for Boys ¹	State Operated	192	80 MHOS (SOP)
14	Jackson	Jackson Juvenile Offender Correctional Center ¹	State Operated	64	32 MHOS (SOP)
15	Palm Beach	Palm Beach Juvenile Correctional Facility	Youth Services International	80	80 MHOS
15	Palm Beach	Sago Palm Academy	G4S Youth Services	264	56 RSAT/120 MHOS(SOP)
17	Broward	Broward Intensive Halfway House	State Operated	28	12 MHOS
19	Okeechobee	Okeechobee Juvenile Offender Correctional Center (JOCC) SOP	G4S Youth Services	64	64 Sex Offender
19	Okeechobee	Eckerd Youth Development Center	Eckerd Youth Alternatives, Inc.	143	None
Subtotal				1,542	
High-Risk Residential Programs				1,621	

Bed capacities based on the October 2007 JJIS bed capacity - all beds are subject to change.

¹ These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

Program Evaluation

High-risk residential programs are evaluated through the Department’s quality assurance process following a set of standards developed specifically for residential programs. Standards are based on the criteria set by national standards, state policy, and Florida Statutes. The Outcome Evaluation Performance and Program Accountability Measures Performance provide information on recidivism, cost, and program effectiveness.

Quality Assurance Performance

The following table ranks the high-risk residential programs based on their 2007 QA performance score. The Hillsborough Intensive Residential Treatment Academy, operated by Sunshine Youth Services, and Three Springs Sex Offender program, operated by Three Springs, Inc., received the highest performance rating with an 84%.

Residential QA Performance Rankings

Ranking	Circuit	County	Program Name	Specialized Beds ¹	QA Score
High-Risk Residential Programs					
1	13	Hillsborough	Hillsborough Intensive Residential Treatment Academy	Specialized Beds	84%
1	7	Volusia	Three Springs Sex Offender Program	Specialized Beds	84%
2	18	Palm Beach	Sago Palm Academy	Specialized Beds	80%
3	19	Okeechobee	Okeechobee Juvenile Offender Correctional Center High Risk	Specialized Beds	79%
4	12	Desoto	Desoto Dual Diagnosed Correctional Facility High Risk Female	Specialized Beds	78%
4	12	Desoto	Desoto Dual Diagnosed Correctional Facility High Risk Male	Specialized Beds	78%
4	12	Desoto	Desoto High Risk Female Correctional Facility	Specialized Beds	78%
4	14	Jackson	Dozier Training School	Specialized Beds	78%
4	7	St. Johns	Hastings Youth Academy High Risk	None	78%
5	12	Desoto	Desoto Juvenile Residential Facility High Risk	Specialized Beds	77%
5	1	Walton	NAFI Intensive Halfway House	None	77%
5	1	Walton	NAFI SHOP	Specialized Beds	77%
5	10	Polk	Polk Juvenile Correctional Facility	Specialized Beds	77%
6	2	Jefferson	Monticello New Life	Specialized Beds	75%
7	5	Marion	Marion County Juvenile Correctional Facility	None	70%
7	7	St. Johns	St. Johns Juvenile Correctional Facility	Specialized Beds	70%
8	1	Okaloosa	Okaloosa Intensive Halfway House	Specialized Beds	69%
9	19	Okeechobee	Eckerd Youth Development Center	None	68%
10	17	Broward	Broward Intensive Halfway House	Specialized Beds	66%
11	4	Duval	Tiger Serious Habitual Offender Program (SHOP)	Specialized Beds	63%
12	15	Palm Beach	Palm Beach Juvenile Correctional Facility	Specialized Beds	62%
13	9	Osceola	Kissimmee Juvenile Correctional Facility Sex Offender Program	Specialized Beds	60%
-	14	Jackson	Jackson Juvenile Offender Correctional Center ^{2 & 3}	Specialized Beds	-

¹ Programs with specialized beds receive funding from one or more of the following sources: RSAT, IMHS, MHOS, or BHOS (refer to the residential chapter for full descriptions).

² These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

³ This program was reviewed as part of the Dozier Training Schools and does not have unique QA score.

HIGH-RISK RESIDENTIAL PROGRAMS

Outcome Evaluation Performance

Program profile summaries and outcomes, including total releases, the percentage of youth adjudicated for offenses committed during placement (ODP), number of completions and completion rates, demographic characteristics, average length of stay and recidivism rates, are presented in the following table. Program profile summaries and outcomes are based on the number of youth who completed a high-risk residential program in FY 2005-06.

High-Risk Residential: Program Profile Summaries and Outcomes on Youth Completions FY 2005-06

Program Name	Completions										
	Total Releases	Percent ODP ¹	Total		Percent Male	Percent Black	Percent Hispanic	Average Age at Admission	Average Prior Seriousness Index	Average Length of Stay	Recidivism Rate
			N ⁴	Percent							
Female											
Monticello New Life	45	13%	36	80%	0%	53%	6%	16.9	21.1	276	22%
Orange Intensive Halfway House ²	28	7%	22	79%	0%	55%	23%	16.4	17.5	302	27%
Vernon Place - Female ²	53	17%	43	81%	0%	51%	14%	16.6	17.7	303	21%
Subtotal	126	13%	101	80%	0%	52%	13%	16.7	18.9	294	23%
Male											
Broward Intensive Halfway House	29	10%	28	97%	100%	93%	7%	16.1	26.6	325	57%
Cypress Creek Juvenile Offender Correctional Center - High ³	73	7%	60	82%	100%	58%	7%	16.8	29.8	300	49%
Arthur G. Dozier School for Boys ^{2 3}	102	3%	91	89%	100%	68%	7%	16.8	28.3	376	48%
Eckerd Youth Development Center	98	6%	79	81%	100%	59%	13%	16.8	37.9	445	42%
Everglades Youth Development Center ²	131	8%	71	54%	100%	52%	23%	16.8	38.8	281	49%
Hastings Youth Academy - High ²	76	14%	65	86%	100%	72%	6%	16.8	24.7	287	38%
<i>Hillsborough IRT - Youth Services International²</i>	22	9%	3	14%	100%	67%	0%	12.0	27.3	664	100%
<i>Hillsborough Academy Intensive Residential Treatment</i>	12	17%	10	83%	100%	80%	0%	13.4	27.7	212	50%
Jackson Juvenile Offender Correctional Center - High Risk ^{2 3}	60	5%	58	97%	100%	62%	7%	16.9	36.0	347	44%
Manatee Youth Academy ²	25	4%	23	92%	100%	48%	35%	16.8	31.6	289	57%
Marion Juvenile Correctional Facility - Global Redirections ^{2 3}	69	12%	30	43%	100%	50%	10%	16.8	31.8	285	54%
Marion Juvenile Correctional Facility - Three Springs, Inc.	24	21%	18	75%	100%	67%	6%	17.1	28.6	177	61%
NAFI Intensive Halfway House	25	12%	22	88%	100%	36%	18%	16.4	35.1	226	36%
NAFI Serious Habitual Offender Program (SHOP) ³	31	3%	29	94%	100%	52%	7%	16.9	33.5	292	39%
Okaloosa Youth Development Center Intensive Halfway House	42	7%	40	95%	100%	48%	5%	16.5	37.1	324	43%
Palm Beach Juvenile Correctional Facility	24	0%	23	96%	100%	61%	17%	16.6	28.0	202	65%
Polk Juvenile Correctional Facility	220	5%	205	93%	100%	59%	10%	16.9	36.0	325	46%
Sago Palm Academy - Youth Development Center	142	8%	57	40%	100%	70%	11%	16.6	31.5	316	56%
Tiger Serious Habitual Offender Program (SHOP)	26	0%	23	88%	100%	83%	4%	16.7	17.7	275	43%
Subtotal³	1,231	7%	935	76%	100%	61%	10%	16.7	32.7	321	47%
Female Mental Health											
Desoto Dual Diagnosed Correctional Facility High Risk - Female	19	11%	18	95%	0%	39%	11%	16.9	29.1	319	39%
Florida Institute For Girls ²	34	21%	16	47%	0%	38%	19%	17.1	20.9	228	25%
Umatilla Juvenile Residential Facility ²	97	6%	87	90%	0%	63%	6%	16.5	23.8	220	33%
Subtotal	150	10%	121	81%	0%	56%	8%	16.7	24.2	236	33%
Male Mental Health											
Desoto Dual Diagnosed Correctional Facility - Male	67	6%	66	99%	100%	27%	20%	16.7	33.5	427	45%
Desoto Juvenile Correctional Facility - Male	22	18%	22	100%	100%	27%	9%	16.2	33.5	468	41%
<i>Sago Palm Academy - Mental Health Overlay</i>	4	0%	1	25%	100%	100%	0%	18.8	53.0	80	100%
Subtotal	93	9%	89	96%	100%	28%	17%	16.6	33.7	433	45%

1 ODP is the percent of releases adjudicated for an offense during supervision.

2 These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

3 These programs also include releases to Forestry Youth Academy, Graceville Vocational and Independent Living Programs. These releases are counted as completions in the associated table. Recidivism for those youth released to Forestry Youth Academy, Graceville Vocational and Independent Living Programs is not however included in this table

4 Italics indicate the program completed less than 15 youth and care should be taken in interpreting these data.

High-Risk Residential: Program Profile Summaries and Outcomes on Youth Completions FY 2005-06 (continued)

Program Name	Total Releases	Percent ODP ¹	Completions								
			Total		Percent Male	Percent Black	Percent Hispanic	Average Age at Admission	Average Prior Seriousness Index	Average Length of Stay	Recidivism Rate
			N ⁴	Percent							
Sex Offender											
Arthur G. Dozier School for Boys Sex Offender Program (SOP) ²	38	11%	33	87%	100%	45%	0%	15.8	20.6	742	33%
Jackson Juvenile Offender Correctional Center SOP ²	16	0%	16	100%	100%	31%	0%	16.0	17.3	689	25%
Kissimmee Juvenile Correctional Facility Sex Offender Program (SO)	42	10%	38	90%	100%	47%	11%	16.0	16.3	572	13%
Manatee Adolescent Treatment ²	57	5%	30	53%	100%	30%	3%	15.6	17.9	527	23%
Okeechobee Juvenile Offender Correctional Center (JOCC) SOP	42	5%	42	100%	100%	45%	10%	15.7	16.2	520	21%
Sago Palm Academy - Sex Offender Program	82	9%	79	96%	100%	48%	18%	16.0	18.2	518	28%
St. Johns Juvenile Correctional Facility	39	13%	30	77%	100%	37%	7%	14.0	17.2	533	17%
Three Springs Sex Offender Program (SOP)	26	8%	25	96%	100%	28%	0%	15.7	15.6	505	24%
Subtotal	342	8%	293	86%	100%	42%	9%	15.7	17.5	561	24%
Male Substance Abuse											
Sago Palm Academy - Pathfinders	56	2%	54	96%	100%	39%	20%	17.0	32.1	308	28%
Sago Palm Academy - Trailblazers	42	2%	39	93%	100%	69%	10%	17.2	30.4	177	38%
Subtotal	98	2%	93	95%	100%	52%	16%	17.1	31.4	253	32%
High-Risk Residential Programs	2,040	8%	1,632	80%	86%	54%	11%	16.5	28.5	358	39%

1 ODP is the percent of releases adjudicated for an offense during supervision.

2 These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

3 These programs also include releases to Forestry Youth Academy, Graceville Vocational and Independent Living Programs. These releases are counted as completions in the associated table. Recidivism for those youth released to Forestry Youth Academy, Graceville Vocational and Independent Living Programs is not however included in this table

4 Italics indicate the program completed less than 15 youth and care should be taken in interpreting these data.

Program Accountability Measures (PAM) Performance

The desired outcome of juvenile justice programs is to reduce future offending in a cost-effective manner. However, by legislative and program design, programs serve youth whose risk to re-offend varies widely. These factors affect the likelihood that youth will recidivate. A simple comparison of program recidivism rates does not take these factors into account. In fact, such a method would unfairly penalize programs that serve the most challenging youth. It is therefore important that outcome measurement take into consideration the risk factors that influence the likelihood of re-offending for the youth released from each program.

The Program Accountability Measures model takes into account the risk factors of the youth completing each program and estimates the probability of those youth recidivating. In doing so, it is possible to calculate how well a program is expected to perform based on the risk of re-offending of the youth completing the program, and to compare this to how well those youth actually performed after release. This ensures that programs serving more difficult youth are not held to inequitable standards due to the higher risk of re-offending of the youth they serve, and provides a realistic measure of program effectiveness for those programs serving less challenging youth.

A Program Accountability Measures score is calculated for each program to provide a program rank based on its effectiveness and cost relative to other commitment programs. The Program Accountability Measures score is derived from a formula based on effectiveness as measured by reduced re-offending and cost per youth completing the program. The following table provides Program Accountability Measures scores by gender, restrictiveness level, and effectiveness based upon youth released in FY 2005-06, and followed for recidivism through June 30, 2007. All Program Accountability Measures tables and outputs can be found at: www.djj.state.fl.us/

HIGH-RISK RESIDENTIAL PROGRAMS

High Risk Residential: Program Accountability Measures (PAM) Performance Youth Completions FY 2005-06

Program Type/Program Name	N	Observed Recidivism Rate	Percent Difference ¹	Cost per Completion	Effectiveness Category	Cost Category	PAM Score
Female High Risk Residential							
Vernon Place - Female ²	43	21%	-1%	\$53,009	Effective	High	69
Monticello New Life	36	22%	0%	\$42,842	Average	High	70
Florida Institute For Girls ²	16	25%	0%	\$45,425	Average	High	70
Orange Intensive Halfway House ²	22	27%	0%	\$57,698	Average	High	68
Umatilla Juvenile Residential Facility ²	87	33%	4%	\$56,764	Below Average	High	59
Desoto Dual Diagnosed Correctional Facility High Risk - Female	18	39%	9%	\$268,059	Least Effective	High	35
Male High Risk Residential							
Kissimmee Juvenile Correctional Facility Sex Offender Program (SOP)	38	13%	-15%	\$71,830	Highly Effective	High	96
St. Johns Juvenile Correctional Facility	30	17%	-14%	\$84,261	Highly Effective	High	94
Okeechobee Juvenile Offender Correctional Center (JOCC) SOP	42	21%	-9%	\$80,726	Highly Effective	High	85
Three Springs Sex Offender Program (SOP)	25	24%	-9%	\$73,881	Highly Effective	High	86
Manatee Adolescent Treatment Services Sex Offender Program (SOP) ²	30	23%	-9%	\$70,954	Highly Effective	High	86
Jackson Juvenile Offender Correctional Center SOP ²	16	25%	-9%	\$87,104	Highly Effective	High	83
Sago Palm Academy - Pathfinders	54	28%	-5%	\$38,967	Highly Effective	Moderate	83
Sago Palm Academy - Sex Offender Program	79	28%	-4%	\$57,153	Effective	High	77
Arthur G. Dozier School for Boys Sex Offender Program (SOP) ²	33	33%	-2%	\$129,729	Effective	High	61
NAFI Intensive Halfway House	22	36%	-1%	\$31,178	Effective	Moderate	72
Sago Palm Academy - Trailblazers	39	38%	0%	\$32,049	Average	Moderate	72
Hastings Youth Academy - High ²	65	38%	0%	\$32,745	Average	Moderate	72
Okaloosa Youth Development Center Intensive Halfway House	40	43%	0%	\$35,852	Average	Moderate	71
Tiger Serious Habitual Offender Program (SHOP)	23	43%	0%	\$45,013	Average	High	70
Jackson Juvenile Offender Correctional Center ²	58	44%	0%	\$48,043	Average	High	69
NAFI Serious Habitual Offender Program (SHOP)	29	39%	0%	\$49,534	Average	High	69
Eckerd Youth Development Center	79	42%	0%	\$102,760	Average	High	60
Desoto Juvenile Correctional Facility - Male	22	41%	0%	\$113,360	Average	High	58
Desoto Dual Diagnosed Correctional Facility - Male	66	45%	1%	\$141,914	Below Average	High	54
Polk Juvenile Correctional Facility	205	46%	1%	\$47,482	Below Average	High	68
Arthur G. Dozier School for Boys ²	91	48%	1%	\$65,880	Below Average	High	63
Everglades Youth Development Center ²	71	49%	2%	\$46,374	Below Average	High	64
Cypress Creek Juvenile Offender Correctional Center - High	60	49%	2%	\$33,391	Below Average	Moderate	67
Marion Juvenile Correctional Facility - Global Redirection Services ²	30	54%	5%	\$29,071	Least Effective	Moderate	60
Sago Palm Academy - Youth Development Center	57	56%	6%	\$34,510	Least Effective	Moderate	59
Manatee Youth Academy ²	23	57%	7%	\$40,616	Least Effective	High	53
Broward Intensive Halfway House	28	57%	8%	\$48,546	Least Effective	High	51
Marion Juvenile Correctional Facility - Three Springs, Inc.	18	61%	11%	\$44,231	Least Effective	High	44
Palm Beach Juvenile Correctional Facility	23	65%	14%	\$37,953	Least Effective	Moderate	40

¹ Percentages have been rounded to the nearest whole percent.

² Program either closed, changed names, changed providers or had a structural programmatic change.

HIGH-RISK RESIDENTIAL PROGRAMS

Program Expenditures

The following table provides total state versus federal expenditures for high-risk residential programs and includes self-reported federal expenditures from private provider organizations. The source documents from which these amounts were derived are as follows: Florida Accounting Information Resource Report at Level 2 for period July 1, 2006 - June 30, 2007; Schedule of Expenditures of Federal Awards for the fiscal year ended June 30, 2006; and program cost affidavits submitted by private provider organizations. The first two sources are submitted to the Florida Department of Financial Services and used by the State Auditor General's Office for their audit of the Department's expenditures of federal funds.

State and Federal Expenditures FY 2006-07

CONTRACT PROVIDER PROGRAM NAME	STATE EXPENDITURES			FEDERAL EXPENDITURES			TOTAL State + Federal Expenditures		
	Contract #	DJJ Contract Expenditures	Other State Expenditures	Total State Expenditures	Medicaid/ BHOS	National School Lunch		Other Federal Expenditures	Total Federal Expenditures
Correction Services of Florida, LLC									
Tiger Serious Habitual Offender Program (SHOP)	D7E01	1,171,623	0	1,171,623	0	0	0	1,171,623	
Eckerd Youth Alternatives, Inc.									
Eckerd Youth Development Center	P7044	8,741,842	0	8,741,842	0	177,481	0	8,919,323	
Florida Department of Juvenile Justice									
Broward Intensive Halfway House	NA	1,645,024	0	1,645,024	0	0	0	1,645,024	
DeSoto Dual Diagnosed Correctional Facility - Male	NA	7,749,921	0	7,749,921	0	0	0	7,749,921	
Desoto Dual Diagnosed Correctional Facility High Risk - Female	NA	2,520,204	0	2,520,204	0	0	0	2,520,204	
Desoto Juvenile Correctional Facility - Male	NA	3,044,957	0	3,044,957	0	0	0	3,044,957	
Desoto High Risk Correctional Facility - Female	NA	1,789,423	0	1,789,423	0	0	0	1,789,423	
Arthur G. Dozier School for Boys ¹	NA	11,456,871	0	11,456,871	0	0	0	11,456,871	
Jackson Juvenile Offender Correctional Center ²	NA	3,476,130	0	3,476,130	0	0	0	3,476,130	
G4S									
Cypress Creek Juvenile Offender Correctional Center ³	E5E01	1,764,601	0	1,764,601	0	0	0	1,764,601	
Hastings Youth Academy	G8E01	2,360,619	0	2,360,619	0	0	0	2,360,619	
Okeechobee Juvenile Offender Correctional Center (JOCC) SOP ³	T5F01	3,612,973	0	3,612,973	0	0	0	3,612,973	
Polk Juvenile Correctional Facility	J8G01	10,797,936	0	10,797,936	0	0	0	10,797,936	
Sago Palm Academy ⁴	O8H01	11,575,956	0	11,575,956	0	0	0	11,575,956	
North American Family Institute									
Monticello New Life	R2004	1,708,405	0	1,708,405	0	47,674	25,129	1,781,208	
NAFI Serious Habitual Offender Program (SHOP)	A8004	1,160,874	0	1,160,874	0	41,493	36,108	1,238,475	
NAFI Intensive Halfway House	A8004	987,676	0	987,676	0	24,896	21,665	1,034,237	
Sunshine Youth Services									
Hillsborough Academy Intensive Residential Treatment	M8G02	1,377,124	0	1,377,124	0	0	0	1,377,124	
Three Springs, Inc.									
Kissimmee Juvenile Correctional Facility Sex Offender Program (SOP)	I3F10	2,908,998	0	2,908,998	0	0	0	2,908,998	
Marion Juvenile Correctional Facility	E6E05	1,754,485	0	1,754,485	0	0	0	1,754,485	
St. Johns Juvenile Correctional Facility	R4H01	2,742,562	0	2,742,562	0	0	0	2,742,562	
Three Springs Sex Offender Program (SOP)	M8G01	1,966,691	0	1,966,691	0	0	0	1,966,691	
Youth Services International Southeastern, Inc.									
Okaloosa Youth Development Center Intensive Halfway House ⁵	P7024	1,560,548	0	1,560,548	234,120	0	0	1,794,668	
Palm Beach Juvenile Correctional Facility	R2016	3,852,728	0	3,852,728	0	0	0	3,852,728	
Programs that closed									
Eckerd Youth Alternatives, Inc.									
Vernon Place - Female	N6D02	357,695	0	357,695	0	6,667	0	364,362	
Florida Department of Juvenile Justice									
Orange Intensive Halfway House	NA	1,228,353	0	1,228,353	0	0	0	1,228,353	
Diversified Behavioral Health Solutions, Inc.									
Umatilla Juvenile Residential Facility	F7G03	1,020,704	no affidavit	1,020,704	no affidavit	no affidavit	no affidavit	1,020,704	
Manatee County Sheriff's Office									
Manatee Youth Academy	L5G02	957,395	0	957,395	0	5,450	9,218	972,063	
TOTAL		\$95,292,314	\$0	\$95,292,314	\$234,120	\$303,661	\$92,120	\$629,901	\$95,922,215

Sources: Florida Department of Juvenile Justice, Office of Management and Budget.
Provider self-reported funding excluding DJJ Contract expenditures.

Did not report indicates the provider did not respond to a certified letter requesting funding information.

¹ Dozier Training School for Boys received \$6,762,544.39 for high risk beds and \$4,694,326.61 for sex offender beds.

² Jackson Juvenile Offender Correction Center received \$1,989,571.91 for high risk beds and \$1,486,558.47 for high risk sex offender beds. The program also received DJJ funding for maximum risk beds.

³ Those expenditures are included in the maximum risk chapter.

⁴ Program also received DJJ funding for maximum risk beds. The expenditures are included in the maximum risk chapter.

⁵ Sago Palm received \$1,842,384.05 for high risk beds, \$3,398,695.84 for sex offender beds, \$2,476,096.81 for Pathfinders, \$2,266,813.96 for those youth receiving Mental Health Overlay Services, and \$1,591,964.86 for Trailblazers.

⁶ Program also received DJJ funding for moderate risk beds. The expenditures are included in the moderate risk chapter.

HIGH-RISK RESIDENTIAL PROGRAMS

MAXIMUM-RISK RESIDENTIAL PROGRAMS

Maximum-risk residential programs are the most secure juvenile residential facilities operated by the Department and serve youth who are considered a very high risk to the public. All services are provided on the grounds of the facility, including education, vocational programming, counseling, and medical services. Youth do not leave the premises for any reason other than to receive medical attention that cannot be obtained on the grounds or for court appearances. Youth receive year-round education focused toward the attainment of a high school diploma, GED or college credit and vocational programming.



In FY 2006-07, 225 youth received services from maximum-risk residential programs and 55 youth completed services the previous year.

Of those youth who received services within FY 2006-07:

- 97% were male
- 61% were non-white.
- 64% were 15 to 17 years of age.

- Youth may be retained until the youth their 22nd birthday.
- Each facility is required to provide for single-cell occupancy, with the exception that youth may be housed together during pre-release transition.
- At the time of this report there were 4 maximum-risk residential programs in operation in the state.



Profile of Youth

The following tables provide demographic data taken from the Department's Juvenile Justice Information System. Profile data are based on the number of youth, unduplicated, who were provided services offered by the Probation and Community Interventions services during FY 2006-07.

MAXIMUM-RISK RESIDENTIAL PROGRAMS

Maximum-Risk Residential Programs						
	AGE					Youth Served
	0-7	8 - 11	12 - 14	15 - 17	18+	
Statewide	0	0	10	143	72	225
Percentage	0%	0%	4%	64%	32%	100%

	GENDER/RACE						Youth Served
	Male			Female			
	White	Black	Other	White	Black	Other	
Statewide	85	132	0	3	5	0	225
Percentage	38%	59%	0%	1%	2%	0%	100%

Program Listing by Judicial Circuit

The following tables provide a listing of the three maximum-risk residential programs that are currently in operation. The column on the far right denotes any additional specialized services the program is funded to provide. These data are based on the October 2007 Juvenile Justice Information System capacity report. Not all programs referenced here will be reported in the program evaluation section below, as they may have had no releases for FY 2005-06.

Maximum-Risk Residential Listings by Judicial Circuit

Circuit	County	Program Name	Contract Provider	Total Beds	Specialized Beds & Funding Source
Female					
12	Desoto	Desoto Maximum Risk Program - Female	State Operated	2	2 Intensive MH
Subtotal				2	
Male					
5	Citrus	Cypress Creek Juvenile Offender Correctional Center	G4S Youth Services	96	14 MHOS/10 RSAT
19	Okeechobee	Okeechobee Juvenile Offender Correctional Center	G4S Youth Services	48	None
14	Jackson	Jackson Juvenile Offender Correctional Center	State Operated	32	None
Subtotal				176	
Maximum-Risk Residential Programs				178	

Program Evaluation

Maximum-risk residential programs are evaluated through the Department's quality assurance process following a set of standards developed specifically for residential programs. Standards are based on the criteria set by national standards, state policy, and Florida Statutes. The Outcome Evaluation Performance and Program Accountability Measures Performance provide information on recidivism, cost, and program effectiveness.

Quality Assurance Performance

The following table ranks the maximum-risk residential programs based on their 2007 QA performance score. The Okeechobee Juvenile Correctional Center, operated by G4S Youth Services, received the highest performance rating with a 79%.

Residential QA Performance Rankings

Ranking	Circuit	County	Program Name	Specialized Beds ¹	QA Score
Maximum-Risk Residential Programs					
1	19	Okeechobee	Okeechobee Juvenile Offender Correctional Center	None	79%
2	12	Desoto	Desoto Maximum Risk Girls Program	Specialized Beds	78%
3	5	Citrus	Cypress Creek Juvenile Correctional Facility	Specialized Beds	67%
3	14	Jackson	Jackson Juvenile Offender Correctional Center ^{2 & 3}	None	-

¹ Programs with specialized beds receive funding from one or more of the following sources: RSAT, IMHS, MHOS, or BHOS (refer to the residential chapter for full descriptions).

² These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

³ This program was reviewed as part of the Dozier Training Schools and does not have unique QA score.

Outcome Evaluation Performance

Program profile summaries and outcomes, including total releases, the percentage of youth adjudicated for offenses committed during placement (ODP), number of completions and completion rates, demographic characteristics, average length of stay and recidivism rates, are presented in the following table. Program profile summaries and outcomes are based on the number of youth who completed a maximum-risk residential program in FY 2005-06.

Maximum-Risk Residential: Program Profile Summaries and Outcomes on Youth Completions FY 2005-06

Program Name	Total Releases	Percent ODS ¹	Completions									
			Total N ³	Percent	Percent Male	Percent Black	Percent Hispanic	Average Age at Admission	Average Prior Seriousness Index	Average Length of Stay	Recidivism Rate	
Male												
Cypress Creek Juvenile Offender Correctional Center - Maximur	29	7%	16	55%	100%	50%	0%	16.8	45.7	488	25%	
<i>Okeechobee Juvenile Offender Correctional Center</i>	15	7%	13	87%	100%	62%	8%	17.1	36.7	594	46%	
Omega Juvenile Offender Correctional Center ²	23	0%	21	91%	100%	57%	0%	16.6	47.4	679	33%	
Subtotal	67	4%	50	75%	100%	56%	2%	16.8	44.1	596	34%	
Female Mental Health												
<i>Desoto Maximum Risk Program - Female</i>	4	0%	4	100%	0%	75%	0%	18.5	17.8	136	25%	
<i>Florida Institute For Girls Specialized Mental Health²</i>	9	22%	1	11%	0%	100%	0%	16.6	60.0	449	0%	
Subtotal	13	15%	5	38%	0%	80%	0%	18.1	26.2	199	20%	
Maximum-Risk Residential Programs	80	6%	55	69%	91%	58%	2%	16.9	42.4	560	33%	

¹ ODP is the percent of releases adjudicated for an offense during supervision.

² These programs have closed, changed providers, or had a structural programmatic change since the time period of the evaluation.

³ Italics indicate the program completed less than 15 youth and care should be taken in interpreting these data.

Program Accountability Measures (PAM) Performance

The desired outcome of juvenile justice programs is to reduce future offending in a cost-effective manner. However, by legislative and program design, programs serve youth whose risk to re-offend varies widely. These factors affect the likelihood that youth will recidivate. A simple comparison of program recidivism rates does not take these factors into account. In fact, such a method would unfairly penalize programs that serve the most challenging youth. It is therefore important that outcome measurement take into consideration the risk factors that influence the likelihood of re-offending for the youth released from each program.

The Program Accountability Measures model takes into account the risk factors of the youth completing each program and estimates the probability of those youth recidivating. In doing so, it is possible to calculate how well a program is expected to perform based on the risk of re-offending of the youth completing the program, and to compare this to how well those youth actually performed after release. This ensures that programs serving more difficult youth are not held to inequitable standards due to the higher risk of re-offending of the youth they serve, and provides a realistic measure of program effectiveness for those programs serving less challenging youth.

A Program Accountability Measures score is calculated for each program to provide a program rank based on its effectiveness and cost relative to other commitment programs. The Program Accountability Measures score is derived from a formula based on effectiveness as measured by reduced re-offending and cost per youth completing the program. The following table provides Program Accountability Measures scores by gender, restrictiveness level, and effectiveness based upon youth released in FY 2005-06, and followed for recidivism through June 30, 2007. All Program Accountability Measures tables and outputs can be found at: www.djj.state.fl.us/

Maximum Risk Residential: Program Accountability Measures (PAM) Performance Youth Completions FY 2005-06

Program Type/Program Name	N	Observed Recidivism Rate	Percent Difference ¹	Cost per Completion	Effectiveness Category	Cost Category	PAM Score
Male Maximum Risk Residential							
Cypress Creek Juvenile Offender Correctional Center - Maximum	16	25%	-9%	\$132,982	Highly Effective	High	76
Omega Juvenile Offender Correctional Center ²	21	33%	-3%	\$116,303	Effective	High	64

¹ Percentages have been rounded to the nearest whole percent.

² Program either closed, changed names, changed providers or had a structural programmatic change.

Program Expenditures

The following table provides total state versus federal expenditures for maximum-risk residential programs and includes self-reported federal expenditures from private provider organizations. The source documents from which these amounts were derived are as follows: Florida Accounting Information Resource Report at Level 2 for period July 1, 2006 - June 30, 2007; Schedule of Expenditures of Federal Awards for the fiscal year ended June 30, 2006; and program cost affidavits submitted by private provider organizations. The first two sources are submitted to the Florida Department of Financial Services and used by the State Auditor General's Office for their audit of the Department's expenditures of federal funds.

State and Federal Expenditures FY 2006-07

CONTRACT PROVIDER PROGRAM NAME	Contract #	STATE EXPENDITURES			FEDERAL EXPENDITURES				TOTAL State + Federal Expenditures
		DJJ Contract Expenditures	Other State Expenditures	Total State Expenditures	Medicaid/ BHOS	National School Lunch	Other Federal Expenditures	Total Federal Expenditures	
Florida Department of Juvenile Justice									
Desoto Maximum Risk Program - Female	NA	846,232	0	846,232	0	0	0	0	846,232
Jackson Juvenile Offender Correctional Center ¹	NA	1,218,227	0	1,218,227	0	0	0	0	1,218,227
G4S									
Cypress Creek Juvenile Offender Correctional Center ¹	E5E01	3,009,259	0	3,009,259	0	0	0	0	3,009,259
Okeechobee Juvenile Offender Correctional Center ¹	T5F01	1,675,492	0	1,675,492	0	0	0	0	1,675,492
Programs that closed									
Manatee County Sheriff's Office									
Omega Juvenile Offender Correctional Center	L5G03	677,754	0	677,754	0	10,900	4,810	15,710	693,464
TOTAL		\$7,426,964	\$0	\$7,426,964	\$0	\$10,900	\$4,810	\$15,710	\$7,442,674

Sources: Florida Department of Juvenile Justice, Office of Management and Budget.
 Department of Education, Juvenile Justice Educational Enhancement Program
 Provider self-reported funding excluding DJJ Contract expenditures.

¹ Program also received DJJ funding for high risk beds. The expenditures are included in the high risk chapter.