

# Moderate Risk Residential

Moderate-risk residential programs are environmentally secure or staff secure facilities. Youth in these programs are allowed limited access to the community. The majority of these programs receive additional funding per day, per bed for specialized treatment services. Security features vary from program to program depending on the location and physical layout of the facility. Some moderate-risk programs have security fences around the perimeter of the facility grounds and use hardware, such as electronic surveillance equipment, to assist with program security.

## Key Facts

- ✓ 5,349 youth completed moderate-risk residential programs.
- ✓ 81% were males and 19% were females.
- ✓ 80% were 15 to 18+ years of age.
- ✓ 40% of youth who completed a moderate-risk residential program in FY 2004-05 recidivated.

- Programs are required to provide an array of services which include, but are not limited to, social skills training, vocational training, self-esteem enhancing activities, independent living skills training, educational services, and transitional planning.
- Youth attend school on-site under the supervision of program staff.
- Overlay services, such as mental health and substance abuse counseling, family counseling, and family planning services are provided as needed.

## Profile of Youth

The following tables provide demographic data taken from service history extracts and delinquency referral extracts from the Department's Juvenile Justice Information System (JJIS) Profile data are based on the number of youth who completed a moderate-risk residential program in FY 2004-05.

	Age at Admission					Completions
	0-7	8 - 11	12 - 14	15 - 17	18+	
Statewide	0	17	1,005	3,714	613	5,349
Percentage	0%	<1%	19%	69%	11%	100%

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	Gender/Race						Completions
	Male			Female			
	White	Black	Other	White	Black	Other	
Statewide	2,320	1,987	19	631	387	5	5,349
Percentage	43%	37%	<1%	12%	7%	0%	100%

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## Program Listing: Moderate-Risk Residential

The following tables provide a listing of the moderate-risk residential programs that are currently in operation. The column on the far right denotes any additional specialized services the program is funded to provide. (Note, these data are based on the October 2006 JJIS capacity report. Not all programs referenced here will be reported in the program evaluation section below, as they may have had no releases for FY 2004-05.)

### Moderate-Risk Residential Programs for Males

Circuit	County	Program Name	Contract Provider	Total Beds	Specialized Beds & Funding Source
1	Santa Rosa	Blackwater STOP	Youth Services International	24	None
1	Santa Rosa	Camp E-Ma-Chamee	Eckerd Youth Alternatives, Inc.	58	58 BHOS
1	Okaloosa	Ft. Walton Adolescent Substance Abuse Program	Premier Behavioral Services	40	40 RSAT
1	Okaloosa	Gulf Coast Youth Academy	Premier Behavioral Services	104	104 BHOS
1	Okaloosa	Okaloosa Halfway House	Youth Services International	30	30 BHOS
1	Okaloosa	Okaloosa Youth Academy	Premier Behavioral Services	100	100 BHOS
1	Escambia	Pensacola Boys Base	State Operated	28	14 MHOS
1	Santa Rosa	Santa Rosa Juvenile Residential Facility	Henry and Rilla White Foundation, Inc.	25	13 MHOS/11 RSAT Overlay
2	Liberty	Bristol Youth Academy	Universal Health Services/Keystone	72	46 MHOS
2	Liberty	Liberty Juvenile Residential Facility	Twin Oaks Juvenile Development, Inc.	40	None
3	Madison	Greenville Academy <sup>1</sup>	Twin Oaks Juvenile Development, Inc.	150	108 BHOS/12 RSAT Overlay
3	Madison	Juvenile Unit for Specialized Treatment (JUST)	Twin Oaks Juvenile Development, Inc.	17	17 Intensive Mental Health Services
3	Hamilton	Panther Success <sup>2</sup>	Henry and Rilla White Foundation, Inc.	48	None
3	Madison	Residential Alternative Mentally Challenged (RAM-C)	Twin Oaks Juvenile Development, Inc.	29	15 BHOS
4	Duval	Duval Halfway House	State Operated	28	21 MHOS
4	Duval	Impact House	Gateway Community Services, Inc.	25	25 BHOS
4	Nassau	Nassau Juvenile Residential Facility	Henry and Rilla White Foundation, Inc.	24	None
5	Marion	Camp E-Kel-Etu	Eckerd Youth Alternatives, Inc.	60	60 BHOS
5	Hernando	Eckerd Challenge	Eckerd Youth Alternatives, Inc.	60	60 BHOS
6	Pinellas	Britt Halfway House	State Operated	28	11 RSAT Overlay
6	Pasco	Gulf Academy	Sunshine Youth Services	45	45 Intensive Mental Health Services
6	Pasco	Mandala ATC	Harbor Behavioral Health Care Institute	33	33 BHOS
6	Pasco	San Antonio Boys Village	San Antonio Boys Village, Inc.	30	None
7	St. Johns	Hastings Youth Academy	G4S Youth Services	120	120 BHOS
7	Volusia	Oaks Juvenile Residential Facility	Stewart Marchman Center	40	40 BHOS
8	Union	Union Juvenile Residential Facility	Three Springs, Inc.	24	24 BHOS
9	Osceola	Adolescent Residential Campus	Center for Drug Free Living, Inc.	110	110 BHOS
10	Polk	Avon Park Youth Academy	G4S Youth Services	200	16 MHOS
10	Polk	Polk Halfway House	Sunshine Youth Services	24	24 MHOS
10	Polk	Polk STAR Program	Polk County Sheriff's Office	100	None
11	Miami-Dade	Bay Point Schools - Kennedy Campus	ICARE Bay Point Schools, Inc.	157	38 BHOS
11	Miami-Dade	Bay Point Schools - North	ICARE Bay Point Schools, Inc.	28	12 BHOS
11	Miami-Dade	Miami Halfway House	ICARE Bay Point Schools, Inc.	24	24 BHOS

<sup>1</sup>Includes Gate, Taylor, Merit, Jefferson, Madison, Greenville, and Bassin Programs

<sup>2</sup>Provider was Youthrack, Inc./Rescare.

Bed capacity is based on the October 2006 JJIS capacity - all beds capacities are subject to change.

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### Moderate-Risk Residential Programs for Males (continued)

Circuit	County	Program Name	Contract Provider	Total Beds	Specialized Beds & Funding Source
12	DeSoto	DeSoto Juvenile Residential Facility	State Operated	100	100 Specialized Mental Health
12	Manatee	Manatee Adolescent Treatment Services Halfway House	Premier Behavioral Services	50	50 BHOS
12	Manatee	Manatee Adolescent Treatment Services Sex Offender Program	Premier Behavioral Solutions	35	35 Sex Offender
13	Hillsborough	Columbus Juvenile Residential Facility	Sunshine Youth Services	50	50 Sex Offender
13	Hillsborough	Faulkenburg Academy	State Operated	100	29 RSAT Overlay/12 MHOS
13	Hillsborough	Les Peters Halfway House	State Operated	28	28 RSAT Overlay
13	Hillsborough	Riverside Academy	Sunshine Youth Services	165	165 RSAT Overlay
13	Hillsborough	Youth Environmental Services (YES)	Associated Marine Institute	33	5 MHOS
14	Holmes	West Florida Wilderness Institute	Associated Marine Institute	40	None
17	Broward	South Pines Academy <sup>3</sup>	Psychotherapeutic Services of Florida, Inc.	48	48 BHOS
17	Broward	Thompson Academy	Youth Services International	120	114 BHOS
18	Seminole	GOALS Program	Grove Counseling Center, Inc.	30	30 BHOS
18	Seminole	GUY'S Halfway House	Grove Counseling Center, Inc.	30	22 BHOS/8 MHOS
18	Brevard	Space Coast Marine Institute	Associated Marine Institute	35	None
19	Okeechobee	Eckerd Intensive Halfway House	Eckerd Youth Alternatives, Inc.	30	30 BHOS
19	Okeechobee	Red Road Academy	VisionQuest	50	48 BHOS
20	Collier	Big Cypress Youth Environmental Services	Associated Marine Institute	35	None
20	Hendry	Camp E-Tu-Makee	Eckerd Youth Alternatives, Inc.	54	54 BHOS
20	Charlotte	Crossroads Wilderness Institute	Associated Marine Institute	35	None
20	Glades	Florida Environmental Institute	Associated Marine Institute	25	None
20	Lee	Price Halfway House	State Operated	26	6 MHOS
<b>Total</b>				<b>3,027</b>	

<sup>1</sup>Includes Gate, Taylor, Merit, Jefferson, Madison, Greenville, and Bassin Programs

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<sup>2</sup>Provider was Youtrack, Inc./Rescare.

<sup>3</sup>Program now low risk.

Bed capacity is based on the October 2006 JJIS capacity - all beds capacities are subject to change.

### Moderate-Risk Residential Programs for Females

Circuit	County	Program Name	Contract Provider	Gender	Total Beds	Specialized Beds & Funding Source
1	Santa Rosa	Milton Girls Juvenile Residential Facility	Premier Behavioral Services	Female	60	60 Intensive Mental Health
3	Madison	Joann Bridges Academy	Youth Services International	Female	30	30 BHOS
5	Citrus	Camp E-Nini-Hassee	Eckerd Youth Alternatives, Inc.	Female	54	54 BHOS
6	Pasco	Lake Academy	Sunshine Youth Services	Female	60	30 MHOS/30 Intensive Mental Health Services
6	Pasco	Wilson Youth Academy	Global Youth Services	Female	40	38 BHOS
7	Volusia	Pines Juvenile Residential Facility	Stewart Marchman Center	Female	54	54 BHOS
8	Alachua	Alachua Juvenile Residential Facility	First Step Adolescent Services, Inc.	Female	22	22 BHOS
9	Orange	First Step Girls Juvenile Residential Facility	First Step Adolescent Services, Inc.	Female	27	20 BHOS
10	Hardee	Bowling Green Juvenile Residential Facility	Global Youth Services <sup>1</sup>	Female	32	32 BHOS
10	Hardee	Bowling Green New Beginnings Substance Abuse	Global Youth Services <sup>1</sup>	Female	20	20 RSAT
11	Miami-Dade	Women In Need of Greater Strength (WINGS)	Associated Marine Institute	Female	20	20 BHOS

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### Moderate-Risk Residential Programs for Females (continued)

Circuit	County	Program Name	Contract Provider	Gender	Total Beds	Specialized Beds & Funding Source
12	DeSoto	DeSoto Dual Diagnosed Correctional Facility	State Operated	Female	23	23 Dual Diagnosis
12	Sarasota	YMCA Character House	Sarasota Family YMCA, Inc.	Female	20	20 BHOS
14	Bay	Helping Ourselves Progress Effectively (HOPE)	Keystone Education & Youth Services, Inc.	Female	32	32 Intensive Mental Health Services
14	Jackson	Dove Academy	Twin Oaks Juvenile Development, Inc.	Female	48	46 BHOS
17	Broward	Lighthouse Juvenile Residential Facility	Lighthouse Care Center, Inc.	Female	30	30 Intensive Mental Health Services
18	Brevard	Francis Walker Halfway House	Center for Drug Free Living, Inc.	Female	28	24 RSAT Overlay/6 RHOS
19	Okeechobee	Vision Quest	Vision Quest	Female	91	97 BHOS
<b>Total</b>					<b>692</b>	

<sup>1</sup>Provider was Diversified Behavioral Health Solutions but changed in October 2006.

Bed capacity is based on the October 2006 JJIS capacity - all beds capacities are subject to change.

Table 8-15

## Program Evaluation

Moderate-risk residential programs are evaluated through the Department's quality assurance process following a set of standards developed specifically for residential programs. Standards are based on the criteria set by national standards, state policy, and Florida Statutes. The Outcome Evaluation Performance and Program Accountability Measures Performance provide information on recidivism, cost, and program effectiveness.

## Quality Assurance Performance

The following table ranks the moderate-risk residential programs based on their 2006 QA performance score. The Falkenburg Academy, operated by the Florida Department of Juvenile Justice, received the highest performance rating with a 90%.

### Moderate-Risk Residential Quality Assurance Performance 2006

Rank	Circuit	County	Program Name	Program Type	QA Score
1	13	Hillsborough	Falkenburg Academy	Specialized Beds	90%
2	1	Santa Rosa	Milton Girls Juvenile Residential Facility	Specialized Beds	89%
3	1	Okaloosa	Gulf Coast Youth Academy	Specialized Beds	88%
3	1	Okaloosa	Okaloosa Youth Academy	Specialized Beds	88%
4	1	Okaloosa	Ft. Walton Adolescent Substance Abuse Program	Specialized Beds	86%
5	11	Miami-Dade	Miami Halfway House	Specialized Beds	82%
5	20	Collier	Big Cypress Youth Environmental Services	None	82%
6	7	Volusia	Oaks Juvenile Residential Facility	Specialized Beds	80%
7	1	Santa Rosa	Camp E-Ma-Chamee	Specialized Beds	79%
7	20	Charlotte	Crossroads Wilderness Institute	None	79%
7	10	Polk	Polk STAR Program	None	79%

<sup>1</sup>Education score is not included. Data not available from DOE.

<sup>2</sup>A one day review was conducted and the deemed status score was carried over for 2006. Deemed status is eliminated effective 2007.

<sup>3</sup>New program operational in April of 2006. Will receive a full review next year.

<sup>4</sup>No review conducted as program's services changed substantially.

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### Quality Assurance Performance 2006 (continued)

Rank	Circuit	County	Program Name	Program Type	QA Score
8	8	Union	Union Juvenile Residential Facility	Specialized Beds	78%
8	12	Sarasota	Character House	Specialized Beds	78%
9	12	Desoto	Desoto Dual Diagnosed Correctional FacilityFemale	Specialized Beds	77%
9	12	Desoto	Desoto Juvenile Residential Facility	Specialized Beds	77%
9	19	Okeechobee	Eckerd Intensive Halfway House	Specialized Beds	77%
9	4	Duval	Impact Halfway House	Specialized Beds	77%
9	13	Hillsborough	Leslie Peters Halfway House	Specialized Beds	77%
9	17	Broward	Lighthouse Juvenile Residential Facility	Specialized Beds	77%
9	3	Hamilton	Panther Success Center	None	77%
10	6	Pinellas	Britt Halfway House	Specialized Beds	76%
10	1	Santa Rosa	Santa Rosa Juvenile Residential Facility	Specialized Beds	76%
10	18	Brevard	Space Coast Marine Institute	None	76%
11	9	Osceola	Adolescent Residential Campus (ARC) Halfway House	Specialized Beds	75%
11	18	Brevard	Francis Walker Halfway House <sup>1</sup>	Specialized Beds	75%
12	11	Miami-Dade	Bay Point Schools - North	Specialized Beds	74%
12	1	Santa Rosa	Blackwater STOP Camp	None	74%
12	20	Hendry	Camp E-Tu-Makee	Specialized Beds	74%
12	5	Hernando	Eckerd Challenge	Specialized Beds	74%
12	3	Madison	Greenville Hills Academy	Specialized Beds	74%
12	3	Madison	JoAnn Bridges Academy	Specialized Beds	74%
12	3	Madison	Juvenile Unit for Specialized Treatment (JUST)	Specialized Beds	74%
12	2	Liberty	Liberty Wilderness Juvenile Residential Facility	None	74%
12	1	Okaloosa	Okaloosa Halfway House	Specialized Beds	74%
12	3	Madison	Residential Alternative for the Mentally Challenged (RAMC)	Specialized Beds	74%
13	10	Hardee	Bowling Green Juvenile Residential Facility	Specialized Beds	72%
14	10	Hardee	Bowling Green New Beginnings Substance Abuse Program	Specialized Beds	71%
14	12	Manatee	Manatee Adolescent Treatment Services (MATS) Halfway House	Specialized Beds	71%
14	12	Manatee	Manatee Adolescent Treatment Sexual Offender Program	Specialized Beds	71%
14	6	Pasco	Mandala Adolescent Treatment Center	Specialized Beds	71%
14	6	Pasco	San Antonio Boys Village	None	71%
15	11	Miami-Dade	Bay Point Schools - Kennedy Campus West	Specialized Beds	70%
15	20	Glades	Florida Environmental Institute	None	70%
15	17	Broward	Thompson Academy	Specialized Beds	70%
15	7	Volusia	Volusia Halfway House	None	70%
15	6	Pasco	Wilson Youth Academy	Specialized Beds	70%
16	18	Seminole	Grove Unique Youth Services (GUYS) Halfway House	Specialized Beds	69%
17	18	Seminole	Grove Opportunities To Achieve Lasting Success (GOALS) JRF	Specialized Beds	68%
18	17	Broward	South Pines Academy	Specialized Beds	67%
19	9	Orange	First Step (III) Adolescent Halfway House	Specialized Beds	66%
19	20	Lee	Price Halfway House <sup>1</sup>	Specialized Beds	66%

<sup>1</sup>Education score is not included. Data not available from DOE.

<sup>2</sup>A one day review was conducted and the deemed status score was carried over for 2006. Deemed status is eliminated effective 2007.

<sup>3</sup>New program operational in April of 2006. Will receive a full review next year.

<sup>4</sup>No review conducted as program's services changed substantially.

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### Quality Assurance Performance 2006 (continued)

Rank	Circuit	County	Program Name	Program Type	QA Score
20	14	Bay	Helping Ourselves Progress Effectively (Hope)	Specialized Beds	65%
21	4	Duval	Duval Halfway House	Specialized Beds	64%
Deemed Status	22	8	Alachua Juvenile Residential Facility	Specialized Beds	58%
	5	Marion	Camp E-Kel-Etu <sup>2</sup>	Specialized Beds	89%
	13	Hillsborough	Columbus Juvenile Residential Facility <sup>2</sup>	Specialized Beds	89%
	1	Escambia	Pensacola Boys Base <sup>2</sup>	Specialized Beds	88%
	5	Citrus	Camp E-Nini-Hassee <sup>2</sup>	Specialized Beds	87%
	10	Polk	Polk Halfway House <sup>2</sup>	Specialized Beds	87%
	13	Hillsborough	Youth Environmental Services <sup>2</sup>	Specialized Beds	87%
	10	Polk	Avon Park Youth Academy <sup>2</sup>	Specialized Beds	86%
	6	Pasco	Gulf Academy <sup>2</sup>	Specialized Beds	86%
	7	Volusia	Pines Juvenile Residential Facility <sup>2</sup>	Specialized Beds	86%
	6	Pasco	Lake Academy <sup>2</sup>	Specialized Beds	85%
	13	Hillsborough	Riverside Academy <sup>2</sup>	Specialized Beds	85%
	7	St. Johns	Hastings Youth Academy <sup>2</sup>	Specialized Beds	84%
	2	Liberty	Bristol Youth Academy <sup>2</sup>	Specialized Beds	82%
	14	Holmes	West Florida Wilderness Institute <sup>2</sup>	None	82%
	19	Okeechobee	Vision Quest - Bluewater <sup>2</sup>	Specialized Beds	81%
14	Jackson	Dove Academy <sup>3</sup>	Specialized Beds	-	
4	Nassau	Nassau Juvenile Residential Facility <sup>3</sup>	None	-	
19	Okeechobee	Red Road Academy <sup>3</sup>	Specialized Beds	-	
11	Miami-Dade	Women in Need of Greater Strength (WINGS) <sup>4</sup>	Specialized Beds	-	

<sup>1</sup>Education score is not included. Data not available from DOE.

Table 8-16

<sup>2</sup>A one day review was conducted and the deemed status score was carried over for 2006. Deemed status is eliminated effective 2007.

<sup>3</sup>New program operational in April of 2006. Will receive a full review next year.

<sup>4</sup>No review conducted as program's services substantially changed.

## Outcome Evaluation Performance

Program profile summaries and outcomes, including total releases, the percentage of youth adjudicated for offenses committed during placement (ODP), number of completions and completion rates, demographic characteristics, average length of stay, post-commitment services and recidivism rates, are presented in the following table. Program profile summaries and outcomes are based on the number of youth who completed a moderate-risk residential program in FY 2004-05.

### Moderate-Risk Residential Program Profile Summaries and Outcomes Youth Completions FY 2004-05

Program Type	Program Name <sup>12</sup>	Total Releases	% ODP <sup>3</sup>	Total Completions		% Black	% Hispanic	Completions			% Recidivism
				N <sup>1</sup>	%			Average Age at Admission	Average Prior Seriousness Index	Average Length of Stay	
Female	Adolescent Therapeutic Center (Closed)	76	7%	55	72%	31%	9%	16.1	11.2	245	20%
	Alachua Juvenile Residential Facility (First Step)	37	16%	32	86%	34%	6%	16.3	11.0	216	38%
	Bowling Green Juvenile Residential Facility	52	2%	38	73%	39%	11%	16.1	11.8	214	42%
	Camp E-Nini-Hassee	42	7%	34	81%	12%	3%	15.0	12.2	462	15%
	First Step Girls Juvenile Residential Facility	33	6%	28	85%	36%	11%	16.4	10.9	246	11%
	JoAnn Bridges Academy	40	0%	39	98%	62%	0%	15.0	12.2	303	23%
	Kingsley Center (Closed)	163	1%	108	66%	52%	9%	16.0	14.6	225	27%
	Live Oak Juvenile Residential Facility (Closed)	85	14%	73	86%	44%	8%	16.2	14.6	277	25%
	Palm Beach Juvenile Residential Facility (Closed) <sup>1</sup>	20	5%	8	40%	13%	25%	15.7	11.9	215	38%
	Pines Juvenile Residential Facility	86	6%	82	95%	45%	7%	15.9	13.3	204	35%
	Sawmill Academy For Girls (CSC)	44	16%	40	91%	35%	3%	16.5	14.9	184	30%
	South Florida Halfway House (PJS) (Closed)	37	22%	25	68%	76%	8%	16.1	11.8	196	36%
	Vision Quest	84	1%	64	76%	39%	11%	16.2	11.2	221	20%
	Wilson Youth Academy (Global Youth Services)	53	6%	47	89%	40%	9%	16.8	15.0	136	43%
	WINGS	41	12%	35	85%	60%	17%	16.4	19.7	212	14%
YMCA Character Halfway House-Pregnancy	32	0%	29	91%	52%	3%	16.9	11.5	231	17%	
<b>Subtotal</b>		<b>925</b>	<b>6%</b>	<b>737</b>	<b>80%</b>	<b>43%</b>	<b>8%</b>	<b>16.1</b>	<b>13.3</b>	<b>235</b>	<b>27%</b>
Male	ARC Halfway House	159	6%	150	94%	46%	8%	16.7	18.4	222	41%
	ATC Boys Halfway House (Closed)	47	0%	41	87%	37%	12%	16.5	19.3	263	34%
	Avon Park Youth Academy	232	1%	212	91%	46%	12%	17.4	23.2	306	37%
	Bay Point Schools-North	38	13%	29	76%	76%	17%	15.5	21.5	309	48%
	Bay Point Schools-West-Kennedy	206	3%	185	90%	62%	25%	16.9	21.7	295	31%
	Big Cypress Wilderness Institute	48	4%	43	90%	40%	14%	16.3	19.0	249	42%
	Bristol Youth Academy	86	0%	76	88%	64%	11%	16.3	23.8	315	49%
	Britt Halfway House	55	4%	44	80%	36%	7%	16.6	20.1	208	43%
	Camp E-Kel-Etu	36	3%	33	92%	21%	3%	14.8	19.0	488	33%
	Camp E-Ma-Chamee	59	12%	48	81%	52%	0%	14.0	13.8	396	52%
	Camp E-Tu-Makee	49	10%	41	84%	22%	7%	14.7	21.6	410	39%
	Crossroads Wilderness Institute	38	13%	33	87%	48%	12%	16.4	17.5	277	33%
	Duval Juvenile Residential Facility	68	4%	62	91%	50%	10%	16.2	16.3	151	47%
	Eckerd Intensive Halfway House <sup>1</sup>	18	0%	14	78%	36%	50%	16.1	23.0	464	43%
	Eckerd Youth Challenge Program	77	1%	67	87%	48%	9%	15.4	16.8	312	45%
	Falkenberg Academy	150	1%	143	95%	49%	12%	16.5	19.4	229	38%
	Florida City Youth Center	32	3%	29	91%	66%	7%	15.6	28.7	221	55%
	Florida Environmental Institute	30	3%	27	90%	59%	7%	17.2	24.3	315	52%
	GATE (DISC Village) (Provider changed)	37	0%	36	97%	39%	3%	14.7	14.6	193	47%
	GOALS	46	4%	43	93%	37%	12%	16.3	17.3	210	33%
	Greenville Academy (DISC Village) (Provider changed)	34	0%	30	88%	27%	0%	16.8	16.4	214	33%
	Grove Unique Youth Services (GUYS)	38	8%	33	87%	42%	3%	16.7	20.7	259	36%
	Gulf Coast Youth Academy (Premier)	135	4%	128	95%	59%	2%	16.3	19.0	236	41%
	Hastings Youth Academy	182	10%	170	93%	43%	5%	16.4	17.0	249	46%
	Impact Halfway House	51	8%	46	90%	41%	13%	16.1	20.2	209	39%
	Jefferson Halfway House (DISC Village) (Provider changed)	42	0%	39	93%	38%	3%	16.9	17.3	190	44%
	Kelly Hall Halfway House (Closed)	52	17%	17	33%	12%	6%	17.1	24.1	297	29%
	Leslie Peters Halfway House	52	6%	50	96%	46%	14%	17.0	20.6	205	32%
	Liberty Juvenile Residential Facility	64	2%	62	97%	56%	3%	16.9	19.6	198	39%
	Madison Halfway House (DISC Village) (Provider changed)	36	0%	35	97%	46%	9%	13.1	19.5	208	71%
Mandala ATC Halfway House	58	14%	52	90%	19%	0%	16.4	20.7	223	46%	
Marion Youth Development Center (CSC)	157	4%	142	90%	58%	6%	16.7	19.9	188	45%	
MATS Halfway House	63	13%	46	73%	33%	9%	16.1	22.5	267	41%	
MERIT (DISC Village) (Provider changed)	33	0%	31	94%	45%	3%	13.8	18.0	208	65%	
Nassau Halfway House (Global Redir.) (Provider changed)	49	4%	45	92%	38%	7%	16.6	15.1	173	40%	

<sup>1</sup> Less than 15 youth completed the program and care should be taken in interpreting the data.  
<sup>2</sup> Names of provider agencies are noted in parenthesis if a program has had multiple providers.  
<sup>3</sup> ODP is the percentage of releases adjudicated for an offense that occurred during placement.

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## Program Profile Summaries and Outcomes (continued)

Program Type	Program Name <sup>1,2</sup>	Completions									
		Total Releases	% ODP <sup>3</sup>	Total Completions		% Black	% Hispanic	Average Age at Admission	Average Prior Seriousness Index	Average Length of Stay	% Recidivism
				N <sup>1</sup>	%						
Male (continued)	Oaks Juvenile Residential Facility	71	6%	70	99%	29%	3%	16.0	18.6	206	40%
	Okaloosa Halfway House	46	7%	43	93%	47%	5%	15.6	20.4	289	51%
	Okaloosa Youth Academy	137	9%	118	86%	60%	4%	16.6	20.6	234	50%
	Okeechobee Redirection Camp (Provider changed)	77	3%	57	74%	58%	7%	16.4	15.8	225	44%
	Panther Success Center Halfway House	106	0%	105	99%	61%	6%	16.1	16.0	139	50%
	Pensacola Boys Base	53	2%	48	91%	42%	2%	17.2	19.0	198	50%
	Polk Halfway House (Sunshine Youth Services)	29	14%	23	79%	30%	4%	13.8	18.6	301	61%
	Price Halfway House	56	5%	50	89%	26%	12%	16.8	16.5	195	46%
	San Antonio Boys Village	46	9%	38	83%	29%	5%	15.7	22.9	232	50%
	Santa Rosa Juvenile Residential Facility	52	4%	48	92%	29%	2%	17.3	15.8	194	35%
	Seminole Work and Learn Center	31	10%	29	94%	52%	7%	16.1	16.8	227	45%
	South Pines	69	12%	57	83%	40%	16%	16.4	19.8	212	39%
	Southern Glades Youth Camp (Closed)	122	7%	108	89%	69%	18%	16.4	25.4	206	46%
	Space Coast Marine Institute	54	7%	48	89%	48%	10%	16.6	16.8	251	35%
	St. Johns Juvenile Residential Facility (Closed)	105	15%	74	70%	57%	4%	13.6	19.2	242	55%
	Taylor Halfway House (DISC Village) (Provider changed)	45	0%	42	93%	40%	5%	16.7	18.3	201	50%
	Thompson Academy (YSI)	119	3%	115	97%	56%	12%	15.8	21.0	217	60%
	Volusia Halfway House (First Step)	30	0%	30	100%	67%	10%	17.4	18.3	230	57%
	West Florida Wilderness Institute	56	2%	54	96%	50%	4%	16.2	17.9	225	44%
	Youth Environmental Services	44	0%	43	98%	47%	7%	16.6	16.8	241	30%
<b>Subtotal</b>		<b>3,905</b>	<b>5%</b>	<b>3,482</b>	<b>90%</b>	<b>81%</b>	<b>9%</b>	<b>16.3</b>	<b>19.5</b>	<b>242</b>	<b>44%</b>
Developmentally Disabled	RAMC (DISC Village) (Provider changed)	41	2%	37	90%	81%	5%	16.5	22.8	282	51%
	<b>Subtotal</b>	<b>41</b>	<b>2%</b>	<b>37</b>	<b>90%</b>	<b>81%</b>	<b>5%</b>	<b>16.5</b>	<b>22.8</b>	<b>282</b>	<b>51%</b>
Boot Camps and Drill Academies	Bay Boot Camp (Closed)	30	3%	25	83%	48%	8%	16.6	26.0	185	44%
	Collier Drill Academy (Closed)	64	2%	57	89%	25%	40%	16.1	15.1	175	33%
	Manatee Boot Camp (Closed)	49	0%	48	98%	52%	10%	16.6	24.0	186	54%
	Martin Boot Camp (Closed)	36	0%	29	81%	55%	21%	16.8	19.1	334	14%
	Pinellas Boot Camp (Closed)	63	6%	49	78%	53%	10%	16.3	26.4	251	55%
	Polk Boot Camp (Closed)	97	2%	81	84%	33%	23%	16.7	20.9	266	41%
	Polk Boot Camp-Female (Closed)	15	0%	3	20%	0%	0%	16.2	25.3	216	33%
<b>Subtotal</b>	<b>354</b>	<b>2%</b>	<b>292</b>	<b>82%</b>	<b>41%</b>	<b>21%</b>	<b>16.5</b>	<b>21.5</b>	<b>232</b>	<b>41%</b>	
Mental Health Female	DeSoto Juvenile Residential Facility-Dual Diagnosis	35	0%	35	100%	20%	20%	16.2	13.5	310	40%
	HOPE	35	9%	32	91%	25%	6%	15.8	12.9	280	16%
	Lake Academy	70	13%	66	94%	24%	6%	15.6	15.3	356	21%
	Lighthouse Juvenile Residential Facility	38	16%	33	87%	33%	12%	16.4	11.4	230	15%
	Milton Juvenile Residential Facility	68	4%	62	91%	27%	5%	15.8	17.0	284	34%
<b>Subtotal</b>	<b>246</b>	<b>9%</b>	<b>228</b>	<b>93%</b>	<b>26%</b>	<b>9%</b>	<b>15.9</b>	<b>14.6</b>	<b>300</b>	<b>26%</b>	
Mental Health Male	DeSoto Juvenile Residential Facility-Dual Diagnosis	114	5%	109	96%	33%	18%	16.4	18.5	326	44%
	Gulf Academy	39	10%	36	92%	33%	17%	15.9	21.6	376	42%
	JUST Program (DISC Village) (Provider changed)	22	0%	20	91%	15%	0%	15.5	16.8	258	25%
	<b>Subtotal</b>	<b>175</b>	<b>6%</b>	<b>165</b>	<b>94%</b>	<b>31%</b>	<b>16%</b>	<b>16.2</b>	<b>19.0</b>	<b>329</b>	<b>41%</b>
Substance Abuse Female	Bowling Green New Beginnings	27	4%	22	81%	9%	9%	16.9	13.7	236	27%
	Francis Walker Halfway House (Center Drug Free Living)	35	6%	33	94%	18%	3%	16.5	12.2	214	21%
	<b>Subtotal</b>	<b>62</b>	<b>5%</b>	<b>55</b>	<b>89%</b>	<b>15%</b>	<b>5%</b>	<b>16.7</b>	<b>12.8</b>	<b>223</b>	<b>24%</b>
Substance Abuse Male	ATC Substance Abuse Halfway House (Closed)	61	5%	51	84%	24%	16%	17.4	18.5	314	33%
	Bassin House (DISC Village) (Provider changed)	24	0%	24	100%	17%	0%	16.7	12.4	196	67%
	Ft. Walton Adolescent Substance Abuse Program	46	9%	39	85%	13%	10%	16.9	19.0	320	44%
	Miami Halfway House (ICare Bay Point Schools)	26	4%	25	96%	64%	32%	16.9	16.8	315	40%
	Riverside Academy	182	2%	170	93%	27%	22%	17.0	19.9	313	36%
<b>Subtotal</b>	<b>339</b>	<b>3%</b>	<b>309</b>	<b>91%</b>	<b>27%</b>	<b>18%</b>	<b>17.0</b>	<b>18.8</b>	<b>305</b>	<b>39%</b>	
Sex Offender Male	Columbus Juvenile Residential Facility	35	14%	29	83%	45%	17%	15.6	13.9	344	14%
	Union Juvenile Residential Facility (Global Redir.) (Provider changed)	18	6%	15	83%	87%	7%	15.4	19.0	410	27%
	<b>Subtotal</b>	<b>53</b>	<b>11%</b>	<b>44</b>	<b>83%</b>	<b>59%</b>	<b>14%</b>	<b>15.5</b>	<b>15.7</b>	<b>366</b>	<b>18%</b>
<b>Moderate-Risk Restrictiveness Programs</b>		<b>6,100</b>	<b>5%</b>	<b>5,349</b>	<b>88%</b>	<b>44%</b>	<b>10%</b>	<b>16.3</b>	<b>18.4</b>	<b>250</b>	<b>40%</b>

<sup>1</sup> Less than 15 youth completed the program and care should be taken in interpreting the data.

<sup>2</sup> Names of provider agencies are noted in parenthesis if a program has had multiple providers.

<sup>3</sup> ODP is the percentage of releases adjudicated for an offense that occurred during placement.

Table 8-17



## Program Accountability Measures (PAM) Performance

The desired outcome of juvenile justice programs is to reduce future offending in a cost-effective manner. However, by legislative and program design, programs serve youth whose risk to re-offend varies widely. These factors affect the likelihood that youth will recidivate. A simple comparison of program recidivism rates does not take these factors into account. In fact, such a method would unfairly penalize programs that serve the most challenging youth. It is therefore important that outcome measurement take into consideration the risk factors that influence the likelihood of re-offending for the youth released from each program.

The PAM model takes into account the risk factors of the youth completing each program and estimates the probability of those youth recidivating. In doing so, it is possible to calculate how well a program is expected to perform based on the risk of re-offending of the youth completing the program, and to compare this to how well those youth actually performed after release. This ensures that programs serving more difficult youth are not held to inequitable standards due to the higher risk of re-offending of the youth they serve, and provides a realistic measure of program effectiveness for those programs serving less challenging youth.

A PAM score is calculated for each program to provide a program rank based on its effectiveness and cost relative to other commitment programs. The PAM score is derived from a formula based on effectiveness as measured by reduced re-offending and cost per youth completing the program. The following table provides PAM scores by gender, restrictiveness level, and effectiveness based upon youth released in FY 2004-05, and followed for recidivism through June 30, 2006. All PAM tables and outputs can be found at: [www.djj.state.fl.us/research/PAM/index.html](http://www.djj.state.fl.us/research/PAM/index.html).

### Moderate-Risk Residential PAM Scores by Gender and Effectiveness Youth Released FY 2004-05

Program Name	N	Observed	Percent	Cost per	Effectiveness	Cost	PAM
		Recidivism					
<b>Female Moderate Risk Residential</b>							
First Step Girls Juvenile Residential Facility-Female	28	11%	-8%	\$50,173	Highly Effective	High	87
WINGS-Female	35	14%	-5%	\$26,591	Highly Effective	Moderate	85
Lighthouse JRF-Female-Mental Health	33	15%	-5%	\$37,991	Highly Effective	Moderate	81
YMCA Character Halfway House-Female-Pregnancy	29	17%	-3%	\$31,606	Effective	Moderate	79
HOPE-Female-Mental Health	32	16%	-4%	\$59,830	Highly Effective	High	77
Camp E-Nini-Hassee-Female	34	15%	-5%	\$70,900	Highly Effective	High	76
Adolescent Therapeutic Center-Female (Closed)	55	20%	-1%	\$31,330	Effective	Moderate	75
Francis Walker HWH (Center Drug Free Living)-Female	33	21%	0%	\$30,327	Effective	Moderate	73
Vision Quest-Moderate Risk-Female	64	20%	-1%	\$36,782	Effective	Moderate	73

*continued*

### PAM Scores by Gender and Effectiveness (continued)

Program Name	N	Observed	Percent Difference *	Cost per Completion	Effectiveness Category	Cost Category	PAM Score
		Recidivism Rate					
Bowling Green New Beginnings- Substance Abuse	22	27%	0%	\$36,862	Average	Moderate	72
Live Oak Juvenile Residential Facility-Female (Closed)	73	25%	0%	\$35,217	Average	Moderate	72
Bridges Academy-Female	39	23%	0%	\$39,556	Average	Moderate	71
Kingsley Center-Female (Closed)	108	27%	1%	\$31,918	Below Average	Moderate	71
Lake Academy-Female-Mental Health	66	21%	0%	\$44,747	Effective	High	70
Sawmill Academy For Girls (CSC)	40	30%	2%	\$23,805	Below Average	Low	69
Pines Juvenile Residential Facility-Female	82	35%	5%	\$28,750	Least Effective	Moderate	62
Milton JRF-Female-Mental Health	62	34%	5%	\$45,101	Below Average	High	60
South Florida Halfway House (PJS) (Closed)	25	36%	7%	\$22,134	Least Effective	Low	60
Alachua Juvenile Residential Facility	32	38%	8%	\$26,464	Least Effective	Low	57
Wilson Youth Academy (Global Youth Services)-Female	47	43%	10%	\$20,215	Least Effective	Low	54
DeSoto JRF-Dual Diagnosis- L6- Female	35	40%	9%	\$31,086	Least Effective	Moderate	53
Bowling Green Juvenile Residential Facility-Female	38	42%	11%	\$35,358	Least Effective	Moderate	50
<b>Male Moderate Risk Residential</b>							
Martin Boot Camp (Closed)	29	14%	-18%	\$60,112	Highly Effective	High	96
Kelly Hall Halfway House (Closed)	17	29%	-8%	\$11,379	Highly Effective	Low	92
JUST Program (DISC Village)-MH (Provider changed)	20	25%	-11%	\$53,582	Highly Effective	High	92
Youth Environmental Services	43	30%	-6%	\$26,993	Highly Effective	Moderate	86
Leslie Peters Halfway House	50	32%	-5%	\$23,575	Highly Effective	Low	84
Greenville Academy (DISC Village) (Provider changed)	30	33%	-5%	\$28,384	Highly Effective	Moderate	83
Collier Drill Academy (Closed)	57	33%	-4%	\$16,342	Effective	Low	83
Crossroads Wilderness Institute	33	33%	-4%	\$33,300	Highly Effective	Moderate	81
Santa Rosa Juvenile Residential Facility	48	35%	-3%	\$21,424	Effective	Low	80
Space Coast Marine Institute	48	35%	-3%	\$23,084	Effective	Low	80
ATC Boys Halfway House (Closed)	41	34%	-4%	\$32,537	Effective	Moderate	80
ATC Substance Abuse Halfway House (Closed)	51	33%	-4%	\$35,276	Effective	Moderate	80
GOALS	43	33%	-5%	\$1,324,620	Highly Effective	Moderate	79
Bay Point Schools-West-Kennedy	185	31%	-2%	\$27,137	Effective	Moderate	78
Liberty Juvenile Residential Facility	62	39%	-1%	\$22,121	Effective	Low	76
Nassau HWH (Global Redirections) (Provider changed)	45	40%	0%	\$16,483	Effective	Low	76
Duval Juvenile Residential Facility	62	47%	0%	\$15,775	Average	Low	75
Falkenberg Academy	143	38%	0%	\$23,489	Effective	Low	75
Impact Halfway House	46	39%	-1%	\$23,605	Effective	Low	75
Marion Youth Development Center (CSC)	143	45%	0%	\$19,333	Average	Low	75
Hastings Youth Academy-Moderate Risk	171	46%	0%	\$22,013	Average	Low	74
Oaks Juvenile Residential Facility	70	40%	0%	\$25,508	Effective	Low	74
Avon Park Youth Academy	212	37%	-1%	\$32,461	Effective	Moderate	74
Riverside Academy-Substance Abuse	170	36%	-1%	\$37,336	Effective	Moderate	74
South Pines-Moderate Risk	57	39%	-1%	\$31,955	Effective	Moderate	74
Britt Halfway House	44	43%	0%	\$23,316	Average	Low	74
GATE (DISC Village) (Provider changed)	36	47%	0%	\$23,654	Average	Low	74
Jefferson HWH (DISC Village) (Provider changed)	39	44%	0%	\$23,409	Average	Low	74
Price Halfway House	50	46%	0%	\$21,299	Average	Low	74

*continued*

### PAM Scores by Gender and Effectiveness (continued)

Program Name	N	Observed	Percent	Cost per	Effectiveness	Cost	PAM
		Recidivism	Difference *				
Seminole Work and Learn Center	29	45%	0%	\$24,241	Average	Low	74
West Florida Wilderness Institute	54	44%	0%	\$22,647	Average	Low	74
Camp E-Kel-Etu	33	33%	-5%	\$79,363	Highly Effective	High	73
Southern Glades Youth Camp (Closed)	108	46%	0%	\$25,880	Average	Low	73
ARC Halfway House	150	41%	0%	\$28,898	Average	Moderate	73
Big Cypress Wilderness Institute	43	42%	0%	\$28,971	Average	Moderate	73
Gulf Coast Youth Academy (Premier)	128	41%	0%	\$27,479	Average	Moderate	73
Panther Success Center Halfway House	105	50%	1%	\$14,450	Below Average	Low	73
Bay Boot Camp (Closed)	25	44%	0%	\$32,803	Average	Moderate	72
Mandala ATC Halfway House	52	46%	0%	\$32,346	Average	Moderate	72
Okeechobee Redirection Camp (Provider changed)	57	44%	0%	\$33,292	Average	Moderate	72
Grove Unique Youth Services (GUYS)	33	36%	-2%	\$1,261,619	Effective	Moderate	71
Polk Boot Camp-Male (Closed)	82	41%	0%	\$38,709	Average	Moderate	71
DeSoto Juvenile Residential Facility-Dual Diagnosis	109	44%	0%	\$42,553	Average	High	71
Eckerd Youth Challenge Program	68	45%	0%	\$40,140	Average	High	71
Ft Walton Adolescent Substance Abuse Program	39	44%	0%	\$41,424	Average	High	71
Miami Halfway House (ICare Bay Point)	25	40%	0%	\$39,899	Average	High	71
Pensacola Boys Base	48	50%	2%	\$19,989	Below Average	Low	71
Bay Point Schools-North	29	48%	0%	\$33,609	Below Average	Moderate	71
Bristol Youth Academy	76	49%	1%	\$29,642	Below Average	Moderate	71
Camp E-Tu-Makee	41	39%	-1%	\$57,249	Effective	High	70
MATS Halfway House	46	41%	0%	\$47,154	Average	High	70
Taylor Halfway House (DISC Village) (Provider changed)	42	50%	2%	\$25,876	Below Average	Low	70
Okaloosa Youth Academy	118	50%	1%	\$29,219	Below Average	Moderate	70
Columbus Juvenile Residential Facility	29	14%	-3%	\$82,690	Effective	High	69
San Antonio Boys Village	38	50%	2%	\$30,081	Below Average	Moderate	69
Gulf Academy-Mental Health	36	42%	0%	\$60,854	Average	High	67
Pinellas Boot Camp (Closed)	54	55%	5%	\$9,156	Below Average	Low	67
Okaloosa Halfway House	43	51%	2%	\$32,581	Below Average	Moderate	67
Manatee Boot Camp (Closed)	48	54%	4%	\$19,997	Below Average	Low	66
St Johns Juvenile Correctional Facility (Closed)	74	55%	4%	\$26,083	Below Average	Low	65
Florida Environmental Institute	27	52%	3%	\$40,228	Below Average	High	65
RAMC-Mentally Challenged (DISC Village) (Provider change	37	51%	3%	\$49,864	Below Average	High	64
Thompson Academy (YSI)	115	60%	5%	\$28,905	Below Average	Moderate	63
Camp E-Ma-Chamee	48	52%	3%	\$50,274	Below Average	High	63
Florida City Youth Center	29	55%	5%	\$24,116	Least Effective	Low	63
Volusia Halfway House (First Step)	30	57%	6%	\$25,220	Least Effective	Low	61
Union JRF (SOP) (Global Redirections) (Provider changed)	15	27%	3%	\$62,816	Below Average	High	60
Polk Halfway House (Sunshine Youth Services)	23	61%	9%	\$38,069	Least Effective	Moderate	52
MERIT (DISC Village) (Provider changed)	31	65%	11%	\$27,429	Least Effective	Moderate	50
Bassin House (DISC Village)-SA (Provider changed)	24	67%	14%	\$31,250	Least Effective	Moderate	44
Madison Halfway House (DISC Village) (Provider changed)	35	71%	15%	\$26,071	Least Effective	Low	43

Table 8-18

## Program Expenditures

The following table provides total state versus federal expenditures for moderate-risk residential programs and include self-reported federal expenditures from private provider organizations. The source documents from which these amounts were derived are as follows: FLAIR Report at Level 2 for period July 1, 2005 - June 30, 2006; Schedule of Expenditures of Federal Awards for the fiscal year ended June 30, 2005; and program cost affidavits submitted by private provider organizations. The first two sources are submitted to the Florida Department of Financial Services and used by the State Auditor General's Office for their audit of the Department's expenditures of federal funds.

### Moderate-Risk Residential State and Federal Expenditures FY 2005-06

CONTRACT PROVIDER PROGRAM NAME	Contract #	STATE EXPENDITURES			FEDERAL EXPENDITURES			TOTAL State + Federal Expenditures	
		DJJ Contract Expenditures	Other State Expenditures	Total State Expenditures	Medicaid/ BHOS	National School Lunch	Other Federal Expenditures		Total Federal Expenditures
<b>Associated Marine Institutes, Inc.</b>									
Big Cypress Wilderness	U7G02	1,234,854	0	1,234,854	0	46,318	19,896	66,214	1,301,068
Crossroads Wilderness Institute	H9004	1,065,307	0	1,065,307	0	46,446	31,119	77,565	1,142,872
Florida Environmental Institute	P9020/R2003	1,058,934	0	1,058,934	0	32,174	26,917	59,091	1,118,025
Space Coast Marine Institute	G8021/S9G01	1,070,060	0	1,070,060	0	43,831	63,670	107,501	1,177,561
West Florida Wilderness Institute	B9006	1,188,294	0	1,188,294	0	48,436	43,652	92,088	1,280,382
Women in Need of Greater Strength for Life	K3H01	913,121	0	913,121	0	30,061	2,435	32,496	945,617
Youth Environmental Services	F7033	1,127,621	0	1,127,621	0	45,812	27,735	73,547	1,201,168
<b>Bay Point Schools, Inc.</b>									
Bay Point Schools- North	K4H02	845,436	0	845,436	82,907	51,295	0	134,202	979,638
Bay Point Schools- Kennedy Campus	K9021/K8H02	4,516,241	0	4,516,241	238,418	299,877	0	538,295	5,054,536
Miami Halfway House	K6H03	773,781	0	773,781	137,626	43,403	0	181,029	954,810
<b>Center for Drug Free Living, Inc.</b>									
ARC Halfway House	G9004	3,053,919	0	3,053,919	1,378,723	136,739	161,078	1,676,540	4,730,459
Francis Walker Halfway House	S6J01	988,928	0	988,928	39,533	27,569	35,809	102,911	1,091,839
<b>Eckerd Youth Alternatives, Inc.</b>									
Camp E-Kel-Etu	A5D03	1,797,966	448,826	2,246,792	679,209	78,930	20,589	778,728	3,025,520
Camp E-Ma-Chamee	A5D03	1,728,128	345,702	2,073,830	541,819	72,817	22,319	636,955	2,710,785
Camp E-Nini-Hassee	A5D03	1,626,361	427,529	2,053,890	713,445	98,294	19,801	831,540	2,885,430
Camp E-Tu-Makee	A5D03	1,620,712	371,272	1,991,984	610,676	69,454	20,698	700,828	2,692,812
Eckerd Intensive Halfway House	P7044	967,871	262,846	1,230,717	377,959	45,766	46,931	470,656	1,701,373
Eckerd Youth Challenge Program	E6E04	1,819,450	485,983	2,305,433	758,346	95,598	41,952	895,896	3,201,329
<b>First Step Adolescent Services, Inc.</b>									
Alachua Juvenile Residential Facility	H6E01	679,032	0	679,032	156,290	22,312	0	178,601	857,633
First Step III Juvenile Residential Facility	O9006	1,139,339	0	1,139,339	214,338	27,383	0	241,721	1,381,059
Volusia Halfway House	G6E01	743,366	0	743,366	0	24,339	0	24,339	767,706
<b>Florida Department of Juvenile Justice</b>									
Broward Intensive Halfway House	NA	1,208,129	0	1,208,129	0	0	0	0	1,208,129
Desoto Dual Diagnosed Correctional Facility	NA	1,111,670	0	1,111,670	0	0	0	0	1,111,670
Desoto Juvenile Correctional Facility	NA	4,739,227	0	4,739,227	0	0	0	0	4,739,227
Duval Halfway House	NA	1,039,591	0	1,039,591	0	0	0	0	1,039,591
Falkenberg Academy	NA	3,898,138	0	3,898,138	0	0	0	0	3,898,138
Leslie Peters Halfway House	NA	1,208,024	0	1,208,024	0	0	0	0	1,208,024
Pensacola Boys Base	NA	927,770	0	927,770	0	0	0	0	927,770
Price Halfway House	NA	1,129,607	0	1,129,607	0	0	0	0	1,129,607
<b>G4S</b>									
Avon Park Academy	J7G01	6,029,118	0	6,029,118	0	0	0	0	6,029,118
Hastings Youth Academy	G8E01	3,693,296	0	3,693,296	1,449,930	0	0	1,449,930	5,143,226
<b>Gateway Community Services, Inc.</b>									
Impact Halfway House	D3E01	760,934	0	760,934	304,624	32,363	0	336,987	1,097,921
<b>Global Youth Services</b>									
Wilson Academy	F5G03	1,197,459	0	1,197,459	509,455	0	0	509,455	1,706,914
<b>Harbor Behavioral Health Care Institute</b>									
Mandala Adolescent Treatment Center	E9007	1,067,807	57,337	1,125,144	443,796	44,868	0	488,664	1,613,808

continued

## State and Federal Expenditures (continued)

CONTRACT PROVIDER PROGRAM NAME	Contract #	STATE EXPENDITURES			FEDERAL EXPENDITURES				TOTAL State + Federal Expenditures
		DJJ Contract Expenditures	Other State Expenditures	Total State Expenditures	Medicaid/ BHOS	National School Lunch	Other Federal Expenditures	Total Federal Expenditures	
<b>Henry &amp; Rilla White Foundation, Inc.</b> Nassau Juvenile Residential Facility	R2002	186,756	0	186,756	0	0	0	0	186,756
<b>Lighthouse Care Centers, LLC</b> Lighthouse Juvenile Residential Facility	K5H01	1,381,401	0	1,381,401	0	0	0	0	1,381,401
<b>Polk County Sheriff's Office</b> Polk STAR	J4G02	878,793	0	878,793	0	61,437	40,567	102,004	980,797
<b>Premier Behavioral Solutions</b> Ft. Walton Substance Abuse Center	N3D01	1,635,089	0	1,635,089	0	0	0	0	1,635,089
Gulf Coast Youth Academy	A5D01	3,046,259	0	3,046,259	638,740	0	0	638,740	3,684,999
MATS Halfway House	L5G01	1,483,940	0	1,483,940	647,763	0	0	647,763	2,131,702
MATS Sexual Offender Program	L6G01	2,128,634	0	2,128,634	0	0	0	0	2,128,634
Milton Girls Juvenile Residential	A5D02	3,177,197	0	3,177,197	0	0	0	0	3,177,197
Okaloosa Youth Academy	A8O02	2,917,220	0	2,917,220	578,808	0	0	578,808	3,496,028
<b>Psychotherapeutic Juvenile Services</b> South Pines Academy <sup>1</sup>	R3H01	1,277,875	0	1,277,875	0	0	0	0	1,277,875
<b>San Antonio Boys Village, Inc.</b> San Antonio Boys Village	F4G06	1,076,088	0	1,076,088	0	38,261	0	38,261	1,114,349
<b>Sarasota Family YMCA</b> Character House	L7G01	835,884	0	835,884	203,885	32,450	0	236,335	1,072,219
<b>Stewart Marchman Center</b> The Oaks	G5E01	1,174,286	0	1,174,286	508,712	58,907	42,275	609,894	1,784,180
The Pines Juvenile Residential Facility	G5E02	1,584,222	0	1,584,222	700,136	78,393	69,082	847,611	2,431,833
<b>Sunshine Youth Services</b> Columbus Juvenile Residential Facility	M6G08	2,431,380	0	2,431,380	0	0	0	0	2,431,380
Gulf Academy	F7G02	2,182,326	0	2,182,326	0	0	0	0	2,182,326
Lake Academy	F7G02	3,022,951	0	3,022,951	0	0	0	0	3,022,951
Riverside Academy	V4001	6,959,694	0	6,959,694	0	0	0	0	6,959,694
Polk Halfway House	J6G01	1,047,126	0	1,047,126	0	0	0	0	1,047,126
<b>The Grove Counseling Center, Inc.</b> Grove Unique Youth Services	S5F01	992,233	0	992,233	252,797	37,317	35,116	325,230	1,317,463
GOALS Program	S5F01	910,369	0	910,369	346,059	39,446	38,361	423,866	1,334,235
<b>Three Springs, Inc.</b> Union Juvenile Residential Facility	H5E01	464,129	0	464,129	0	0	0	0	464,129
<b>Twin Oaks Juvenile Development, Inc.</b> Greenville Academy <sup>2</sup>	B8D02/B5D02	4,224,343	0	4,224,343	1,131,464	196,005	0	1,327,469	5,551,812
Juvenile Unit for Specialized Treatment (JUST)	B8D03	951,205	0	951,205	0	26,487	0	26,487	977,692
Liberty Juvenile Residential Facility	A6D04	1,242,429	0	1,242,429	0	55,477	0	55,477	1,297,906
Residential Alternative Mentally Challenged	B8D04	1,457,697	0	1,457,697	199,437	42,379	0	241,816	1,699,513
<b>Universal Health Services</b> Bristol Youth Academy	P9023	2,689,699	0	2,689,699	0	0	0	0	2,689,699
Helping Ourselves Progress Effectively Program	N6D01	1,684,685	0	1,684,685	0	0	0	0	1,684,685
<b>Vision Quest</b> Red Road Academy	R2006	367,950	0	367,950	0	0	0	0	367,950
Vision Quest-Bluewater	T4F01	2,872,233	0	2,872,233	279,338	0	23,745	303,083	3,175,316
<b>Youth Services International Southeastern, Inc.</b> JoAnn Bridges Academy	B7022	1,053,300	0	1,053,300	448,972	0	0	448,972	1,502,273
Marion Youth Development Center	E7E01	2,817,175	0	2,817,175	717,909	0	0	717,909	3,535,084
Okaloosa Halfway House	P7024	926,124	0	926,124	378,463	0	0	378,463	1,304,587
Santa Rosa Juvenile Residential Facility	A6I05	1,038,204	0	1,038,204	0	0	0	0	1,038,204
Thompson Academy	O6H01	3,578,832	0	3,578,832	1,375,002	0	0	1,375,002	4,953,834
<b>Youthtrack, Inc./Rescare</b> Seminole Work and Learn Center	B5D01	714,966	0	714,966	0	0	0	0	714,966
Panther Success Center	C9007	1,548,260	0	1,548,260	0	0	0	0	1,548,260
<b>Programs that closed</b>									
<b>Bay County Sheriff's Office</b> Bay Boot Camp	B8022	700,476	0	700,476	0	0	0	0	700,476

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## State and Federal Expenditures (continued)

CONTRACT PROVIDER PROGRAM NAME	Contract#	STATE EXPENDITURES			FEDERAL EXPENDITURES			TOTAL State + Federal Expenditures	
		DJJ Contract Expenditures	Other State Expenditures	Total State Expenditures	Medicaid/ BHOS	National School Lunch	Other Federal Expenditures		Total Federal Expenditures
<b>Collier County Sheriff's Office</b>									
Collier Drill Academy	H9005	402,617	did not report	402,617	did not report	did not report	did not report	0	402,617
<b>Diversified Behavioral Health Solutions, Inc.</b>									
Bowling Green Juvenile Residential Facility	M4G01	971,457	0	971,457	403,044	0	0	403,044	1,374,501
Bowling Green New Beginnings Substance Abuse P	M4G01	823,878	0	823,878	0	0	0	0	823,878
<b>Global Redirection Services</b>									
Nassau Halfway House	D9006	568,047	did not report	568,047	did not report	did not report	did not report	0	568,047
Okeechobee Redirection Camp	I2F06	1,108,423	did not report	1,108,423	did not report	did not report	did not report	0	1,108,423
Union Juvenile Residential Facility	H5E01	471,608	did not report	471,608	did not report	did not report	did not report	0	471,608
<b>Manatee County Sheriff's Office</b>									
Manatee Boot Camp	L5G04	837,027	0	837,027	0	20,292	19,239	39,531	876,558
<b>Martin County Sheriff's Office</b>									
Martin Boot Camp	T5F02	568,878	0	568,878	0	0	0	0	568,878
<b>Pinellas County Sheriff's Office</b>									
Pinellas Boot Camp	F7G01	2,066,444	0	2,066,444	0	0	0	0	2,066,444
<b>Premier Behavioral Youth Services</b>									
Southern Glades	K6H01	1,485,642	0	1,485,642	629,482	0	0	629,482	2,115,123
<b>Sunshine Youth Services</b>									
Live Oak Girls Residential Facility	V4O01	1,222,147	0	1,222,147	0	0	0	0	1,222,147
<b>Youth Services International Southeastern, Inc.</b>									
Sawmill Academy for Girls	B7D01	576,615	0	576,615	0	0	0	0	576,615
<b>TOTAL</b>		<b>\$137,733,703</b>	<b>\$2,399,495</b>	<b>\$140,133,198</b>	<b>\$18,077,104</b>	<b>\$2,150,935</b>	<b>\$2,766,601</b>	<b>\$22,994,640</b>	<b>\$163,127,838</b>

Sources: Florida Department of Juvenile Justice, Office of Management and Budget.

Provider self-reported funding excluding DJJ Contract expenditures.

Did not report indicates the provider did not respond to a certified letter requesting funding information.

<sup>1</sup> Program received DJJ Expenditures for low risk beds. The expenditure is included in the low risk chapter.

<sup>2</sup> Greenville Academy received \$622,364 for Jefferson, \$622,544 for Madison, \$741,189 for Taylor, \$677,426 for MERIT, \$1,061,576 for Greenville, and \$508,303 for Bassin Cottage.

Table 8-19